Deloitte, S.L.
Avda. Diagonal, 654
08034 Barcelona
España

Tel: +34 932 80 40 40
www.deloitte.es

July 8, 2022

S.A. DAMM
Calle Rosselló, 515
08025 Barcelona

Dear Sirs:

We hereby confirm that the report attached to this letter corresponds to the translation into English of a report originally issued in Spanish corresponding to the consolidated financial statements of S.A. DAMM and subsidiaries for the year ended 31 December 2021.

DELOITTE, S.L.

Pedro Rodrigo

Translation of a report originally issued in Spanish based on our work performed in accordance with the audit regulations in force in Spain. In the event of a discrepancy, the Spanish-language version prevails.

INDEPENDENT AUDITOR'S REPORT ON CONSOLIDATED FINANCIAL STATEMENTS

To the Shareholders of Sociedad Anónima Damm (S.A. Damm),

Opinion

We have audited the consolidated financial statements of Sociedad Anónima Damm (the Parent) and its subsidiaries (the Group), which comprise the consolidated balance sheet as at 31 December 2021, and the consolidated statement of profit or loss, consolidated statement of comprehensive income, consolidated statement of changes in total equity, consolidated statement of cash flows and notes to the consolidated financial statements for the year then ended.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated equity and consolidated financial position of the Group as at 31 December 2021, and its consolidated results and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards as adopted by the European Union (EU-IFRSs) and the other provisions of the regulatory financial reporting framework applicable to the Group in Spain.

Basis for Opinion

We conducted our audit in accordance with the audit regulations in force in Spain. Our responsibilities under those regulations are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report.

We are independent of the Group in accordance with the ethical requirements, including those pertaining to independence, that are relevant to our audit of the consolidated financial statements in Spain pursuant to the audit regulations in force. In this regard, we have not provided any services other than those relating to the audit of financial statements and there have not been any situations or circumstances that, in accordance with the aforementioned audit regulations, might have affected the requisite independence in such a way as to compromise our independence.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Most Significant Audit Matters

The most significant audit matters are those matters that, in our professional judgement, were considered to be the most significant risks of material misstatement in our audit of the consolidated financial statements of the current period. These risks were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on those risks.

Sales rebates arising from commercial agreements

Description	Procedures applied in the audit
As described in Note 3.16 to the accompanying consolidated financial statements, when the Group recognises its revenue it takes into account the trade rebates agreed on with its customers. These commercial agreements include multiple items the management and concomitant recognition of which, on an accrual basis, involve a high degree of complexity since this is performed on the basis of various factors which require specific controls and the use of a high level of judgement and estimation. Due to the Group's large number of customers and to the variety of contractual terms and conditions agreed upon with them, the estimation of these trade rebates accrued in the year, on the basis of the terms established in the commercial agreements with each customer, is a complex task that requires a thorough understanding of the Group's process for ensuring that they are appropriately recognised. Therefore, we determined the accuracy of the recognition of the aforementioned trade rebates accrued in the year to be one of the most significant matters in our audit.	Our audit procedures to address this matter consisted of the obtainment of an adequate understanding of the internal control system implemented by the Group for the appropriate recognition of the aforementioned trade rebates and the performance of a combination of analytical and substantive tests, on a selective basis, to verify, inter alia, the contractual terms and conditions agreed upon and the calculation of the amounts recognised. Lastly, we evaluated whether the disclosures included by the Group in the notes to the accompanying consolidated financial statements (see Note 3.16 to the accompanying consolidated financial statements) in relation to the aforementioned trade rebates were appropriate pursuant to the regulatory financial reporting framework applicable to the Group.

Other Information: Consolidated Directors' Report

The other information comprises only the consolidated directors' report for 2021, the preparation of which is the responsibility of the Parent's directors and which does not form part of the consolidated financial statements.

Our audit opinion on the consolidated financial statements does not cover the consolidated directors' report. Our responsibility relating to the consolidated directors' report, in accordance with the audit regulations in force, consists of:

a) Solely checking that the consolidated non-financial information statement has been furnished as provided for in the applicable legislation and, if this is not the case, reporting this fact.

Evaluating and reporting on whether the other information included in the consolidated directors' report is consistent with the consolidated financial statements, based on the knowledge of the Group obtained in the audit of those consolidated financial statements, as well as evaluating and reporting on whether the content and presentation of this section of the consolidated directors' report are in conformity with the applicable regulations. If, based on the work we have performed, we conclude that there are material misstatements, we are required to report that fact.

Based on the work performed, as described above, we observed that the information described in section a) above was furnished as provided for in the applicable legislation and that the other information in the consolidated directors' report was consistent with that contained in the consolidated financial statements for 2021 and its content and presentation were in conformity with the applicable regulations.

Responsibilities of the Parent's Directors for the Consolidated Financial Statements

The Parent's directors are responsible for preparing the accompanying consolidated financial statements so that they present fairly the Group's consolidated equity, consolidated financial position and consolidated results in accordance with EU-IFRSs and the other provisions of the regulatory financial reporting framework applicable to the Group in Spain, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Parent's directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the audit regulations in force in Spain will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

A further description of our responsibilities for the audit of the consolidated financial statements is included in Appendix I to this auditor's report. This description, which is on pages 5 and 6 of this document, forms part of our auditor's report.

DELOITTE, S.L.
Registered in ROAC under no. S0692

Pedro Rodrigo Peña
Registered in ROAC under no. 21619

1 April 2022

Appendix I to our auditor's report

Further to the information contained in our auditor's report, in this Appendix we include our responsibilities in relation to the audit of the consolidated financial statements.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

As part of an audit in accordance with the audit regulations in force in Spain, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Parent's directors.

- Conclude on the appropriateness of the use by the Parent's directors of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the Parent's directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

From the significant risks communicated with the Parent's directors, we determine those risks that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the most significant assessed risks.

We describe those risks in our auditor's report unless law or regulation precludes public disclosure about the matter.

S.A. DAMM and Subsidiaries (Damm Group)

Consolidated Financial Statements for financial year ended on the 31 December 2021, prepared pursuant to the International Financial Reporting Standards (IFRS) adopted in Europe, and Consolidated Directors’ Report, together with the Auditor’s Report

S.A. DAMM and Subsidiaries (Damm Group)
CONSOLIDATED BALANCE SHEET
FOR FINANCIAL YEAR ENDED 31 DECEMBER 2021
(IN THOUSANDS OF EUROS)

	Note	31.12.21	31.12.20
Non-current assets		**1,577,649**	**1,451,291**
Goodwill	4	149,050	134,335
Other intangible assets	5	74,787	31,697
Rights to use	5.1	171,037	180,096
Property, plant and equipment	6	635,380	581,702
Equity accounted investments	7	348,294	333,807
Non-current Financial Assets	8	154,376	157,376
Deferred Tax Assets	24.7	44,725	32,278
Current Assets		**635,650**	**548,728**
Inventories	9	136,498	102,544
Trade and other receivables	10.1	236,449	206,527
Other current financial assets	10.2	2,285	3,356
Other current Assets	-	7,272	10,377
Cash and cash equivalents	11	253,146	225,924
TOTAL ASSETS		**2,213,299**	**2,000,019**
Equity		**1,078,232**	**1,002,321**
Share capital	12.1	54,017	54,017
Share premium	12.2	32,587	32,587
Other reserves of the Parent Company	12.3	686,830	594,401
Reserves in Consolidated Companies		244,463	318,105
Treasury shares and equity investments	12.4	(49,744)	(50,394)
Valuation Adjustments	12.5	10,742	(1,937)
Gains and Loss attributable to parent company		121,373	40,509
Interim dividend paid during the financial year	12.6 / 26	(39,208)	-
Net equity attributable to Parent Company		**1,061,060**	**987,288**
Non-controlling interests	12.7	17,172	15,033
Total net equity		**1,078,232**	**1,002,321**
Deferred Income	**13**	**2,989**	**3,233**
Non-current liabilities		**721,647**	**642,698**
Bonds and other securities	14	159,100	172,856
Debt with credit institutions	15	294,912	215,630
Other non-current financial liabilities	15	21,569	3,594
Lease liabilities	16	153,990	161,676
Provisions	-	4,925	17,925
Other non-current liabilities	-	68,045	59,440
Deferred tax liabilities	24.7	19,106	11,577
Current liabilities		**410,431**	**351,767**
Debt with credit institutions	15	29,538	49,204
Other current financial liabilities	15	1,562	1,201
Lease liabilities	16	25,409	25,342
Trade and other payables	-	273,949	205,298
Other current liabilities	19	79,973	70,722
TOTAL LIABILITIES		**2,213,299**	**2,000,019**

Notes 1 to 34 to the Financial Statements are an integral part of the Consolidated Balance Sheet at 31.12.2021.

S.A. DAMM and Subsidiaries (Damm Group)
CONSOLIDATED PROFIT AND LOSS ACCOUNT
FOR FINANCIAL YEAR ENDED 31 DECEMBER 2021
(IN THOUSANDS OF EUROS)

	Note	2021	2020
Continuing operations:			
Revenue	20	1,461,728	1,208,414
Other operating income	20	27,197	17,036
Changes in inventories of finished goods and work in progress	9	18,543	(2,599)
Raw materials and consumables used	21.1	(617,388)	(512,075)
GROSS MARGIN		**890,080**	**710,776**
Employee costs	21.2	(209,080)	(194,188)
Depreciation and amortization	5 and 6	(123,932)	(107,957)
Other expenses	-	(450,333)	(370,537)
Net gain/(loss) on impairment and disposal of non-current assets	25.1	(5,159)	(3,339)
OPERATING PROFIT		**101,576**	**34,755**
Income from equity investments	22	1,366	681
Other interests and similar income	22	374	1,550
Finance expense and similar expense	23	(11,310)	(12,142)
Exchange rate differences	23	1,934	(1,525)
Share of the profit or loss of investments accounted for using the equity method	7	27,002	20,878
Changes in the fair value of financial instruments		6,579	-
Impairment and gains/losses from disposal of financial instruments		640	-
PRE-TAX PROFIT/(LOSS)		**128,161**	**44,197**
Income tax	24.5	(5,503)	(4,407)
PROFIT FROM CONTINUING OPERATIONS		**122,658**	**39,790**
PROFIT/(LOSS) FOR THE FINANCIAL YEAR		**122,658**	**39,790**
Attributable to:			
Non-controlling interests	12.7	(1,285)	719
PROFIT FOR THE FINANCIAL YEAR ATTRIBUTED TO PARENT COMPANY		**121,373**	**40,509**
Earnings per share (in euros):			
From continuing operations	27	**0.46**	**0.16**
From continuing and discontinued operations	27	**0.46**	**0.16**

There are no dilutive effects on the shares of Damm Group's Parent Company, and therefore the Diluted Earnings per share is the same as the Basic Earnings per share.

Notes 1 to 34 to the Financial Statements are an integral part of the Consolidated Profit and Loss Account for financial year 2021.

S.A. DAMM and Subsidiaries (Damm Group)

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR FINANCIAL YEAR ENDED 31 DECEMBER 2021

(IN THOUSANDS OF EUROS)

	2021	2020
A.- CONSOLIDATED INCOME FOR THE FINANCIAL YEAR before non-controlling interests	**122,658**	**39,790**
B.- OTHER COMPREHENSIVE INCOME DIRECTLY RECOGNISED IN EQUITY	**15,631**	**(22,481)**
Items that will not be transferred to profit or loss:		
1. Due to actuarial gains and losses and other adjustments	(2,327)	1,177
2. Entities accounted for using the equity method	12,978	(19,779)
3. Tax effect	582	(294)
Items that can be subsequently transferred to profit or loss:		
4. From the valuation of financial instruments:	4,561	(3,969)
a) Financial assets at fair value through other comprehensive income	*4,561*	*(3,969)*
5. From cash flow hedges	-	-
6. Translation differences	198	(207)
7. Tax effect	(361)	591
C.- TRANSFER TO PROFIT AND LOSS ACCOUNT	**-**	**-**
1. From the valuation of financial instruments:	-	-
a) Financial assets at fair value through other comprehensive income	-	-
2. From cash flow hedges	-	-
3. Tax effect	-	-
TOTAL COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR (A+B+C)	**138,289**	**17,309**
a) Attributed to the Parent Company	137,004	18,028
b) Attributed to non-controlling interests	1,285	(719)

Notes 1 to 34 to the Financial Statements are an integral part of the Consolidated Statement of Comprehensive Income for financial year 2021.

DAMM GROUP

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR FINANCIAL YEAR ENDED 31 DECEMBER 2021

(IN THOUSANDS OF EUROS)

	NOTE	Share capital	Share premium	Parent company reserves	Consolidation reserves	Treasury shares	Equity - valuation adjustments	Income for the financial year	Interim dividend paid during the financial year	Equity attributed to parent company	Non-controlling interests	Net equity
Balance at 1 January 2020		**54.017**	**32.587**	**562.200**	**288.086**	**(70.698)**	**20.544**	**120.160**	**(38.654)**	**968.242**	**16.523**	**984.765**
- Supplmentary dividend Previous year income										-		-
- Allocation of Profit or Loss:	26											
to Reserves				27.817				(27.817)		-		-
to Dividends				4.005		19.188		(61847)	38.654	-		-
- Allocation of Profit or Loss to Consolidation Reserves					30.496			(30.496)		-		-
- Other Adjustments in Equity	18.1									-		-
- Total recognised income and expense for the year							(22.481)	40.509		**18.028**	(719)	**17.309**
- Interim dividend	12.6									-		-
- Changes within the Scope of Consolidation	2.2c				(648)					**(648)**	(631)	**(1.279)**
- Distribution of Dividends External Members and other adjustments										-	(140)	**(140)**
- Transactions with treasury shares (net)	12.4			379		1.116				**1.495**		**1.495**
- Other changes					171					**171**		**171**
Balance at 31 December 2020		**54.017**	**32.587**	**594.401**	**318.105**	**(50.394)**	**(1.937)**	**40.509**	**-**	**987.288**	**15.033**	**1.002.321**
- Allocation of Profit or Loss:	26											
to Reserves				56.544				(56.544)		-		-
to Dividends								(26.135)		**(26.135)**		**(26.135)**
- Allocation of Profit or Loss to Consolidation Reserves					(42.170)			42.170		-		-
- Other Adjustments in Equity	18.1				(2.367)					**(2.367)**		**(2.367)**
- Total recognised income and expense for the year				(1489)	(256)		17.376	121373		**137.004**	1285	**138.289**
- Interim dividend	12.6								(39.208)	**(39.208)**		**(39.208)**
- Changes within the Scope of Consolidation	2.2c				3.503					**3.503**	1242	**4.745**
- Distribution of Dividends External Members and other adjustments										-	(388)	**(388)**
- Transactions with treasury shares (net)	12.4			325		650				**975**		**975**
- Other changes				37.049	(32.352)		(4.697)			-		-
Balance at 31 December 2021		**54.017**	**32.587**	**686.830**	**244.463**	**(49.744)**	**10.742**	**121.373**	**(39.208)**	**1.061.060**	**17.172**	**1.078.232**

Notes 1 to 34 to the Financial Statements are an integral part of the Consolidated Statement of Changes in Equity for financial year 2021.

DAMM GROUP
CONSOLIDATED STATEMENT OF CASH FLOWS FOR FINANCIAL YEAR ENDED 31 DECEMBER 2021

(IN THOUSANDS OF EUROS)

	Year 2021	Year 2020
1.- CASH FLOW FROM OPERATING ACTIVITIES		
Profit/(loss) for the financial year before taxes from continuing operations	**128,161**	**44,197**
Adjustments for:	**110,027**	**111,517**
Depreciation and amortization	123,932	107,957
Profit/(loss) from equity method	(27,002)	(20,878)
Net gain/(loss) on impairment and disposal of non-current assets	5,159	3,339
Income from equity investments	(1,366)	(681)
Financial income	(374)	(1,550)
Change in provisions and other current and non current liabilities	7,951	10,029
Finance expenses	11,310	12,142
Allocation of grants	(430)	(366)
Exchange rate differences	(1,934)	1,525
Net gain/(loss) from disposal of financial instruments	(640)	-
Gain/(loss) from the application of the fair value of financial instruments	(6,579)	-
Changes in working capital	**7,070**	**12,048**
Inventories	(28,741)	1,460
Trade and other receivables	(28,821)	(109)
Other current assets	3,083	(1,688)
Other current financial assets	(1,159)	707
Trade and other payables	57,806	14,188
Other current liabilities	4,902	(2,510)
Change in provisions and other non-current liabilities	***337***	-
Cash generated from operations	***245,595***	***167,762***
Income tax payment	**(19,987)**	**(3,420)**
Net cash flows from operating activities(I)	**225,608**	**164,342**
2.- CASH FLOWS FROM INVESTING ACTIVITIES		
Financial income and dividends received	**21,336**	**46,058**
Payments for investments	**(117,143)**	**(107,593)**
Investment in assets	(107,900)	(95,572)
Financial investments	(1,155)	(6,544)
Investments in group companies, joint arrangements and associates	(15,531)	(3,914)
Payments for other debts	7,443	(1,563)
Receipt from divestments	**7,171**	**4,144**
Financial investments	-	2,145
Investments in group companies, joint arrangements and associates	6,732	550
Investment in assets	2,312	776
Receipt from other debts	(1,873)	673
Net cash flows from investing activities (II)	**(88,636)**	**(57,391)**
3.- CASH FLOWS FROM FINANCING ACTIVITIES		
Receipt and payments relating to equity instruments	**976**	**1,495**
Acquisition of equity instruments	(909)	(670)
Disposal of equity instruments	1,885	2,165
Finance expenses and dividends paid	**(69,922)**	**(5,787)**
Receipt and payments relating to financial liability instruments	**(9,875)**	**(10,533)**
Issue of debt with financial institutions	266,250	55,980
Issue/repayment of bonds and similar debt	(16,100)	(24,800)
Repayment and amortization of debt with financial institutions	(260,025)	(41,714)
Net repayment of lease liabilities	**(30,929)**	**(28,442)**
Net cash flows from financing activities (III)	**(109,750)**	**(43,267)**
NET INCREASE/DECREASE OF CASH OR CASH EQUIVALENTS (I+II+III)	**27,222**	**63,683**
Cash at the beginning of the financial year	225,924	162,043
Cash or cash equivalents at the beginning of the financial year	-	198
Cash at the end of the financial year	253,146	225,924
Cash or cash equivalents at the end of the financial year	-	-

Notes 1 to 34 to the Financial Statements are an integral part of the Consolidated Statement of Cash Flows for financial year 2021.

1. Activity of the Group

The Parent Company S.A. DAMM, hereinafter the Parent Company, is incorporated in Spain under the Companies Act (*Ley de Sociedades Anónimas*), and its object is brewing and selling beer and its residues and derivatives. The registered office is located in c/ Rosselló nº 515, Barcelona.

In addition to the operations carried out directly by S.A. DAMM, it is also the parent company of a Group of subsidiaries engaged in different activities which form, together with the Company, DAMM Group (hereinafter, the Group). Therefore, S.A. DAMM prepares, in addition to its own financial statements, the consolidated financial statements of the Group, which also include the interests in joint arrangements and investments in associates.
Starting in financial year 2018, S.A. Damm is fully consolidated in the consolidated annual accounts of the main shareholder of the Company, Disa Corporación Petrolífera, S.A.

The type of the operations of the Group and its main activities are listed in Note 34 hereof.

Pursuant to article 42 of the Code of Commerce, all the companies that are part of the Group, have been included in these consolidated financial statements for financial year 2021 according to the relevant consolidation method applicable in each case.

2. Basis of preparation of the consolidated financial statements, basis of consolidation and financial risk management

2.1. Basis of preparation

The consolidated financial statements of DAMM Group for financial year 2021 have been prepared:

- By the Directors, in the meeting of the Board of Directors held on the 21 March 2022.
- Pursuant to the International Financial Reporting Standards or IAS/IFRS, as adopted by the European Union, pursuant to Regulation (EC) n. 1606/2002 of the European Parliament and the Council.
- Taking into account all the accounting principles and standards and the mandatory measurement basis that have a significant effect on the consolidated financial statements.
- Pursuant to the Code of Commerce and the rest of the companies laws, as well as to the mandatory rules issued by the *Instituto de Contabilidad y Auditoría de Cuentas* implementing the General Accounting Plan.
- In compliance to the rest of the Spanish applicable accounting rules and regulations.
- So that they give a true and fair view of the consolidated equity and financial position of the Group as of 31 December 2021, and of its operating profit or loss, of the consolidated changes in equity and cash flows in the Group in the financial year ended in such date.
- Have been prepared from the accounting records held by the Parent Company and by the rest of the entities of the Group, (Note 34 lists the companies of which the financial statements have been audited by the Parent Company's auditor or by other auditors).

That notwithstanding, and since the accounting principles and measurement basis applied to prepare the consolidated financial statements of the Group for financial year 2021 (IAS / IFRS) are different from those used in the Group (local rules and regulations pursuant to the General Accounting Plan), the required adjustments and reclassifications have been performed during the consolidation process in order to align such principles and basis and to adapt them to the International Financial Reporting Standards adopted in Europe.

The consolidated financial statements of the Group for financial year 2020 were approved by S.A. DAMM Members' General Meeting held on the 22nd day of June, 2021

Change in accounting policies and information disclosure effective in 2021

During 2021 new accounting standards have become effective and therefore been taken into account in the preparation of the consolidated financial statements enclosed. The application of these standards has not had any significant impact on the financial statements for 2021.

New standards, amendments and interpretations		Mandatory application in years starting:
Endorsed by the European Union:		
Amendments and/or interpretations:		
Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16: Benchmark Rate Reform - Phase 1	Amendments to IFRS 9, IFRS 7, IFRS 4 and IFRS 16: Benchmark Rate Reform - Phase 2	1 January 2021
Amendments to IFRS 4 Deferral of the application of IFRS 9	Deferral of the application of IFRS 9 until 2023.	1 January 2021
Amendment to IAS 16 Leases - Leasehold Improvements	Amendment to extend the deadline for the application of the practical expedient in IFRS 16 for leasehold improvements related to COVID-19.	1 April 2021

Accounting policies issued in force as of 2022

As of the date of preparation of these consolidated annual accounts, the following standards and interpretations issued by the International Accounting Standard Board (IASB) but not yet effective, either because their date of effects is later than the date of the consolidated annual accounts or because they have not yet been adopted by the European Union (IFRS-EU), are the following:

New standards, amendments and interpretations		Mandatory application in years starting:
Endorsed by the European Union:		
Amendments and/or interpretations:		
Amendments to IFRS 3 Reference to the Conceptual Framework	IFRS 3 is updated to align the definitions of assets and liabilities in a business combination with those in the conceptual framework.	1 January 2022
Amendment to IAS 16 Revenue before intended use	The amendment prohibits deducting from the cost of an item	1 January 2022

	of property, plant and equipment any revenue from the sale of items produced while the entity is preparing the asset for its intended use.	
Amendment to IAS 37 Onerous Contracts – Cost of Fulfilling a Contract	The amendment explains that the direct cost of fulfilling a contract comprises the incremental costs of fulfilling that contract and an allocation of other costs that relate directly to the performance of the contract.	1 January 2022
Improvements to IFRS Cycle 2018-2020	Minor improvements to IFRS 1, IFRS 9, IFRS 16 and IAS 41.	1 January 2022
Amendment to IAS 1 Classification of Liabilities as Current or Non-current	Clarifications regarding the presentation of liabilities as current or non-current.	1 January 2023
Amendment to IAS 1 Disclosure of Accounting Policies	Amendments to enable entities to identify appropriately the information about material accounting policies that should be disclosed in the financial statements.	1 January 2023
Amendment to IAS 8 Disclosure of Accounting Policies	Amendments and clarifications on what is to be understood as a change in an accounting estimate.	1 January 2023
Amendment to IFRS 17 Insurance Contracts - First-time application of IFRS 17 and IFRS 9. Comparative information	Amendments to the transition requirements of IFRS 17 for insurers applying IFRS 17 and IFRS 9 for the first time at the same time.	1 January 2023
New standards:		
IFRS 17. Insurance contracts and amendments	Replaces IFRS 4 and sets out criteria for the recognition, measurement, presentation and disclosure of insurance contracts, with the objective that an entity provides relevant and reliable information to enable users of financial information to determine the effect of insurance contracts on the financial statements.	1 January 2023
Not endorsed by the European Union		
Amendments:		
Amendment to IFRS to IAS 12 Deferred Taxes Arising from	Clarifications on how entities should record deferred tax arising on	1 January 2023

Assets and Liabilities Resulting from a Single Transaction	transactions such as leases and decommissioning obligations.	

None of these standards and amendments has been early adopted

The Directors of the Parent Company are assessing the possible impact of the application of these standards, amendments and interpretations on the Group's financial statements, albeit no relevant changes are expected.

Responsibility of the information and estimates made

The Directors of the Parent Company of the Group are responsible for the information contained in these consolidated financial statements.

Eventually some estimates made by the Senior Management of the Group and its consolidated entities have been used for the consolidated financial statements of the Group for year 2021 – subsequently ratified by their Directors – to quantify some of the assets, liabilities, income, expenses and commitments stated. Essentially, these estimates refer to:

- Valuation of the consolidation goodwill (Note 3.1),
- Impairment losses of certain assets (Notes 3.4, 3.7),
- Assumptions used in the actuarial calculation of the liabilities and commitments for post-employment benefits (Note 3.13),
- Useful life of tangible and intangible assets (Notes 3.2 and 3.3),
- Provisions (Note 3.14),
- Rights to use and lease debts (Notes 5.1 and 16),
- Estimate of fair value: IFRS 13 on financial instruments sets forth that for the amounts measured at fair value in the balance sheet, the measurements of the fair value must be disaggregated by levels, pursuant to the following classification:

  – Level 1: Measurements based in quoted prices for identical instruments in active markets. Fair value is based in quoted prices at the balance sheet date.
  – Level 2: Measurements based in inputs observable for the asset or the liability. The fair value of the financial assets included in this category is determined using measurement techniques. Measurement techniques maximize the use of observable market data available and are based as little as possible in specific estimates made by the Group. If all the significant data required to calculate the fair value are observable, the instrument is included in Level 2. If one or more significant data are not based in observable market data, the instrument is included in Level 3.
  – Level 3: Measurements based in inputs not based in observable market data.

The following table shows the Group's assets and liabilities measured at fair value at 31 December 2021

	Level 1:	Level 2:	Level 3:	Total
Assets:				
Equity instruments (Note 8)	33,643		600	34,243
Total Assets	**33,643**		**600**	**34,243**
Liabilities:				
Derivative financial instruments (Note 14)	**-**	20	**-**	20
Total Liabilities	**-**	**20**	**-**	**20**

Net value of “Trade and Other Receivables”, “Other financial current assets”, “Other current assets”, “Trade and other payables” and “Other current liabilities” is aligned with their fair value.

The Group uses mid-market prices as observable inputs from external information sources reputed in financial markets.

No transfers between level 1 and level 2 have occurred during the period.

Even though such measurements were made according to the best information available at 31 December 2021 on the events being assessed, it is possible that future events require their amendment (upwards or downwards) in the coming periods, which would be done pursuant to IAS 8, prospectively recognizing the effects to the change in accounting estimates in the relevant consolidated profit and loss accounts.

On 11 March 2020, the COVID-19 viral outbreak in China was classified as a pandemic by the World Health Organisation. In 2021, successive waves of infections, as well as the emergence of new strains, have affected countries around the world. However, prevention measures, vaccination campaigns against SARS-COV2 and research efforts to develop new drugs have helped to mitigate the spread of the virus and the more acute effects of the disease.
Nonetheless, we continue to face a new virus with global implications, and the main economic impacts to which the Group could be exposed in the future, if any, are as follows:

- The duration and changing situation of the evolution of the pandemic entails uncertainty about the evolution of the Group's normal business and the environment in which it operates. That notwithstanding, the Group has managed to achieve in 2021 a similar result to the financial year 2019 (pre-pandemic) and has policies and working groups in place in order to minimise the impact on its operations.

- Potential liquidity risk. In this regard, the Group has sufficient liquidity and financing granted which has not been necessary to date (Note 15).

In this regard, the Directors are not aware of any impacts other than those described above that could have an adverse impact and, consequently, they consider that the impacts of COVID-19 do not, in any case, call into question the application of the going concern principle.

Comparison of information

Financial information has been prepared according to IFRSs adopted by the European Union consistently with the same applied in year 2020.

Functional currency

These consolidated financial statements are presented in thousands of euros.

2.2. Consolidation principles

a) Subsidiaries:

“Subsidiaries” are the entities over which the Group has the capacity to exercise effective control; capacity that is reflected, in general, but not always, by the ownership of more 50% of the voting rights of the subsidiary entities, or, even if such interest is less than that or none, if there are, for instance, agreements with other shareholders of such entities that enable the control by the Group. Pursuant to IAS 27, control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The financial statements of the subsidiaries are consolidated with those of the Parent Company by applying full consolidation. Therefore, all the significant balances and effects of the transactions performed between the consolidated companies have been eliminated in the consolidation process.

If required, adjustments are made to the financial statements of the subsidiaries to adapt the accounting policies used to those used by the Group.

All the transactions, balances, income and expenses between companies of the Group are eliminated as part of the consolidation process.

At the time of acquisition of a subsidiary, the assets and liabilities of a subsidiary are calculated at their fair value at the date of acquisition. Any excess in the cost of acquisition of any identifiable net assets acquired is known as goodwill. Any deficiency in the cost of acquisition below the fair value of any identifiable asset acquired, i.e. discount on acquisition, is recognised in the income statement at the date of acquisition

Additionally, the interest of third parties in:

- Its subsidiaries equity is presented under “Non-controlling interests” of the consolidated balance sheet, within the Group Equity section (see Note 12.7).

- Results for the financial year are presented under “Non-controlling interests” of the consolidated profit and loss account, in the comprehensive statement of results and in the statement of changes in equity (see Note 12.7).

Income generated by the companies acquired in the period are consolidated by taking into account only the income for the period going from the date of acquisition and the end of such period. At the same time, results generated by the company disposed of within one period are consolidated by taking into account only the income for the period going from the beginning of the period to the date of disposal.

b) Associates:

Associates are entities in which the Group has significant influence but not control or joint control. Significant influence is the power to participate in the financial and operating policy decisions without having control or joint control of the associate. It is considered that the Group has significant influence if its (direct or indirect) interest has 20% or more of the voting rights of the associate.

That notwithstanding, the following entities in which the interest is below 20% of the voting rights are considered associates of the Group:

Entity	% Voting Rights
Ebro Foods, S.A.	11.69%
Euroestrellas Badalona S.L.	10.00%
Serhs Distribució i Logística S.L.	6.34%

Euroestrellas Badalona S.L.and Serhs Distribució i Logística S.L.

These companies are considered to be associated entities as there is a relationship of dependence since the transactions carried out with group companies are of significant amounts.

Ebro Foods Group

Although Damm Group has less than 20% of the share capital and voting rights of Ebro Foods, S.A., the Group has significant influence, evidenced by the following aspects:

- It keeps its 11.69% significant interest.

- The Group appoints two of the members of the Board of Directors of Ebro Foods Group.

- The Group takes part in the policy determination process because one of its representatives in the Board of Directors of Ebro Foods Group is a member of the Executive Committee, the Strategy and Investments Committee and the Hiring and Remuneration Committee.

Investment in associates is accounted for by the equity method, except when the investment is classified as held for sale, in which case IFRS 5 "Non-current Assets Held for Sale and Discontinued Operations" is applied. At 31 December 2021 and 2020, there are no investments classified as such. According to the equity method, investment in an associate will be initially accounted for at cost, and subsequently the book value will be increased or decreased to recognize the share of the investor in the income for the financial year of the jointly controlled entity after the date of acquisition.

Any excess between the cost of the investment and the share of the investor in the net fair value of the identifiable assets and liabilities of the associate at the date acquisition will be recognized as goodwill and will be included together with the book value of the investment. Likewise, any excess in the investment interest in the net fair value of the identifiable assets and liabilities of the associate over the cost of the investment will be recognized in the profit and loss account.

As for transactions with an associate, the relevant gains or losses that are not realised are eliminated according to the percentage of the interest of the Group in its share capital

If as a result of the losses in which an associated has incurred its accounting equity is negative, it will appear in the balance sheet of the Group as nil, unless the Group is under the obligation to give financial support.

At 31 December 2021, 7,371,843 shares of Ebro Foods, S.A (4.8% of Ebro Foods, S.A. share capital) are pledged as a guarantee of the issue of bonds convertible in Ebro Foods, S.A. shares made through the subsidiary Corporación Económica Delta, S.A. with maturity date at the end of December 2023 for the amount of 159 million euros (see Note 14).

c) Changes in the consolidation scope:

1. Subsidiaries

During the financial year 2021, the Group has acquired

- an additional 21% of Intercervecera S.L., a company engaged in the commercial distribution of beverages and other food products, which, added to the 51% acquired in 2020, sets the shareholding at the end of 2021 at 72%.

- an additional 50% of Grupo Cacaolat S.L. a company engaged in the manufacture and sale of milkshakes and dairy products, which, added to the 50% it already had in 2020, sets the shareholding at the end of 2021 at 100%. This acquisition gives control of the company to the Group and consequently changes the status of Grupo Cacaolat S.L. to a subsidiary (was an associated entity).

During financial year 2021, Setpoint Events S.A., a company engaged in the organisation of sports tournments, has added a new shareholder to its capital through a capital increase, leaving the Group's shareholding at the end of financial year 2021 at 80% (100% in 2020).

Net assets included to the Group during financial years 2021 and 2020 are, in thousands of euros:

	2021	2020
Goodwill	-	1,845
Other intangible assets	50,208	1
Property, plant and equipment	56,718	508
Financial investments	374	-
Deferred tax assets	7,470	-
Inventories	5,213	957
Trade debtors	7,242	367
Other current assets (net)	263	-
Debts	72,257	-
Provisions	343	-
Trade creditors	9,054	927

2. Associates:

During the financial year 2021, the Group disposed of 40.83% of United States Beverage LLC, a company engaged in the distribution of beverages, leaving it with no stake at the end of the financial year 2021, which resulted in a profit of EUR 700 thousand.

2.3. Financial risks exposure

Financial risks management policy

Capital management

The Group manages its capital to ensure that the companies of the Group will be able to continue as profitable businesses and at the same time it maximizes the shareholders' return by the optimum balance between debt and equity.

The strategy of all the Group keeps making emphasis in the sales growth by implementing the investment plan and the production and logistic reorganization plan, in the penetration of the beer business in geographical areas with current presence that continues being developed in the internationalisation of the activity, in the vertical integration of business, and in the diversification in ancillary sectors.

The capital structure of the Group includes debt consisting in the loans and obligations listed in Notes 14 and 15, cash, liquid assets and equity, which includes share capital and reserves from undistributed earnings as described in Note 12.

Capital structure

The Financial Department, in charge of the financial risk management, regularly checks the capital structure as well as the level of debt of the Group.

The evolution of the share capital in the two last years is as follows:

	Thousand euros	
	2021	2020
Debt with credit institutions	(294,912)	(215,630)
Other non-current financial liabilities	(21,569)	(3,594)
A) Non-current financial debt	**(316,481)**	**(219,224)**
Debt with credit institutions	(29,538)	(49,204)
Other current financial liabilities	(1,562)	(1,201)
B) Current financial debt	**(31,100)**	**(50,405)**
Financial debt A+B	**(347,581)**	**(269,629)**
Bonds and other securities	(159,100)	(172,856)
Cash and cash equivalent	253,146	225,924
Other current financial assets	2,285	3,356
Treasury shares and equity investments	49,744	50,394
Net financial debt	**(201,506)**	**(162,811)**

Financial risks management

The exposure of the Group to financial risks is mainly due to:

- **Exchange rate risk**

The exchange rate risk is not significant as the Group does not have relevant investments nor makes significant transactions outside of the euro zone, and its financing is denominated in euro.

Besides, a large part of the sales is made in the functional currency and the purchases made abroad are not very significant.

- **Credit risk**

The Group's main financial assets are cash balances and cash, trade and other receivables and other current financial assets, which are the Group's main exposure to the credit risk with regard to the financial assets.

The Group's credit risk is mainly due to its trade debts. The Group does not have a significant credit risk concentration, and the exposure is distributed among a large number of counterparts and clients. The amounts are recorded in the balance sheet net of provisions for insolvency, estimated by the

Management of the Group on the basis of past experience and its assessment of the current economic environment. The credit risk in this area is partially covered by several insurance policies contracted by the companies of the Group.

Credit risk arising from financial investments held by the Group as a result of the treasury management is minimal because such investments are performed with short term maturity through well renowned national and international financial institutions and always with a high credit rating.

At 31 December 2021 and 2020, the financial assets in the consolidated balance sheet that could default are the following, in thousands of euro:

	2021	2020
Non-current financial assets (Note 8)	154,376	157,376
Other current financial assets	2,285	3,566
Other current assets	7,272	10,377
Trade and other receivables (Note 10)	236,449	206,527

The age of the customers' balances at 31 December 2021 and 2020, which is virtually the entire balance under "Trade and other receivables" of the consolidated balance sheet at 31 December 2021 and 2020, is specified in Note 10.1.

With regard to "Non-current financial assets" disaggregated in Note 8, it is worth mentioning that at the end of the financial year there are no assets in arrears that have not been impaired.

With regard to other current assets (financial and non-financial), there are no overdue balances at risk of default that could be significant.

- **Liquidity risk**

The financial structure of the Group shows low liquidity risk given the appropriate level of financial leverage and the high operating cash flow generated each year.

Additionally, it is worth pointing out that, as stated in Note 15, the Group keeps in financial year 2021 corporate credit facilities for an amount of EUR 324 million. Besides, given the solid financial position of the Group, it largely complies with the requirements of certain financial ratios (covenants) set forth in such financing contracts.

At 31 December 2021 the Group companies had undrawn credit facilities in the amount of EUR 405 million, which largely covers all the needs of the Group according to the existing short term commitments.

- **Interest rate risk**

Changes in interest rate alter the fair value of the assets and liabilities that accrue a fixed rate interest as well as the future flows of assets and liabilities referenced to a variable interest rate. As of the 31 December 2021 the Group has no derivative financial instruments aimed at hedging the interest rate risk.

Variable interest rate is referenced to EURIBOR. That notwithstanding, about half of the financial debt is referenced to fixed rates and therefore the interest rate risk is very limited.

Taking into account the contractual conditions of the financing existing as of 31 December 2021 and the current and foreseeable market situation, a 50 basis points increase in the interest rate curve would have a negative impact amounting to EUR 724 thousand in the profit after taxes for financial year 2021, without taking into account any positive impact in the assets market value. Conversely, a 50 basis points decrease in the interest rate curve would have a positive impact amounting to EUR 724 thousand in the profit after taxes for financial year 2021.

- **Price risk**

As mentioned in Note 8, the Group has investments in listed companies.

Arising from the very own nature of such investments, risks associated to the market evolution could become evident, and therefore impact in an uneven way to the evolution of the market value of such investments and thus affect several items in the Consolidated Balance Sheet and Consolidated Profit and Loss Account.

The following sensitivity analysis has been determined by the exposure of the Group to price risk as of 31 December 2021.

If the share quote of such investments had been 5% more/less:

- The profit for financial year 2021 would not have been affected, nor would the profit for financial year 2020, as a result of the changes in the fair value of such investments.

- The Group equity would have increased in EUR 801 thousand (EUR 869 thousand in 2020) as a result of a 5% increase in the share quote and would have decreased in EUR 801 thousand (EUR 869 thousand in 2020) as a result of a 5% decrease in the share quote as a result in the changes in the fair value of such investments.

3. Measurement Standards

The main measurement standards used in the preparation of the consolidated financial statements of the Group, pursuant to the International Financial Reporting Standards (IFRS) adopted by the European Union, are the following:

3.1. Goodwill

Goodwill generated in the consolidation represents the excess in the cost of acquisition over the interest of the Group in the fair value of identifiable assets and liabilities of a subsidiary or a jointly controlled entity at the date of acquisition.

Positive differences between the cost of the interest in the share capital of the consolidated entity as compared to the relevant theoretical-accounting values acquired, adjusted in the date of the first consolidation, are allocated as follows:

If they can be assigned to specific equity items of the acquired companies, increasing the value of the assets (or reducing the value of the liabilities) with a market value over(below) their net book value of the balance sheet and their accounting treatment is similar to the same assets (liabilities) of the Group: amortization, accruing, etc.

1. If they are assignable to any specific intangible assets, by explicitly recognising them in the consolidated balance sheet whenever their fair value at the date of acquisition can be reliably determined.

2. The remaining differences are stated as goodwill, assigned to one or several specific cash-generating units.

Goodwill elements are only recorded when they have been acquired for good and valuable consideration and represent, therefore, advanced payment made by the acquirer of any future financial profit arising from the assets of the acquiree that cannot be individually and separately identified and recognised.

At the end of each reporting period goodwill elements are reviewed for any impairment that makes recoverable value less than their net carrying cost, and if there is any, the relevant write down is performed, being "Net profit/(loss) on Non-Current Assets Impairment or Disposal" of the consolidated profit and loss account, the balancing entry, as, pursuant to IFRS 3, goodwill is not subject to amortization (see Note 4).

At the end of each period or whenever there are indications of a loss of value, the Group makes an impairment test to estimate any possible loss of value that decrease the recoverable value of such assets below the book value.

The recoverable amount is determined as the higher of the fair value less costs to sell and value in use.

The procedure implemented by the Group for such test is as follows:

- Recoverable values are calculated for each cash-generating unit. Cash-generating unit (CGU) are the smallest identifiable group of assets that generates cash inflows for the entity that are largely independent of the cash inflows from other group of assets and are not larger than an operating segment pursuant to IFRS 8 Operating Segments.

- Annually the Group prepares its projections for each cash-generating unit that usually cover four periods. The main elements of such projection are:

    - Projections of results
    - Projections of investments and working capital
    - Analysis of sensitivity based on the several variables that affect the recoverable value.

Other variables affecting the calculation of the recoverable value are:

- Discount rate to be used, which refers to the estimation of the rates before taxes reflecting the current market assessments for, on the one hand, time value of money and, on the other hand, the CGU specific risks for which the estimates of the future cash inflows have not been adjusted.
- Growth rate of the cash flows used for extrapolating the cash flow projections beyond the period covered by budget or forecasts.

Projections are prepared on the basis of previous experience and according to the best estimates available, these being consistent with the external information. Cash flow projections are based in the business plans approved by the Directors.

If an impairment loss from a cash-generating unit to which all or part of a Goodwill has been assigned must be recognised, first the book value of Goodwill for this unit is reduced. If the impairment exceeds such amount, the rest of the assets of the cash-generating unit assets are reduced, pro rata to their book value, until the limit of the higher of the following:its fair value less the costs to sell, its value in use and cero.

Impairment losses related to goodwill are not reverted.

At the time of the disposal of a subsidiary or a jointly controlled entity, the attributable amount of the goodwill is included in the determination of the profits or losses resulting from the disposal

Negative differences between the cost of the interest in the share capital of the consolidated entities and associates with regard to the relevant theoretical-accounting values acquired, adjusted to the date of first consolidation, are called negative goodwill and are allocated as follows:

1. If they can be assigned to specific equity items of the acquired companies, increasing the value of the assets (or reducing the value of the liabilities) with a market value over(below) their net book value of the balance sheet and their accounting treatment is similar to the same assets (liabilities) of the Group: amortization, accruing, etc.

2. The remaining amounts are recorded under "Other operating income" of the profit and loss account for the financial year in which the share capital of the consolidated entity or the associate is acquired.

3.2. Other intangible assets

Identifiable, non-monetary assets, without physical substance, that arise from legal transactions or have been developed by the consolidated entities. They are recognised only when the cost can be reliably measured and of which the consolidated entities expect probable economic benefits.

Intangible assets are initially recognised by their cost of acquisition or production and, subsequently, they are valued at their cost less, as applicable, the relevant accumulated amortization and the impairment losses suffered.

They can be of "indefinite useful life" – whenever, based on the analysis of all the relevant factors, it is determined that there is not a foreseeable limit for the period during the which it is expected they will generate cash inflows for the consolidated entities – or "definite useful life", in all other cases.

Intangible assets with an indefinite useful life are not amortised, albeit, at each end of year, the consolidated entities review their respective remaining useful lives in order to ensure that they are still indefinite or, else, proceed accordingly.

Intangible assets with a definite useful life are amortised accordingly, by the application of basis similar to those adopted for the amortisation of tangible assets, which basically are the following amortisation percentages (determined according to the years of the estimated useful life, as average, of the several elements)

	Annual Percentage
Administrative concessions	3%
Computer applications	33%
Transfer rights	3%
Licenses	3%

In both cases the consolidated entities recognise in books any loss in the accounting value of such assets due to impairment, using as counterparty the item "Net gain/(loss) for Non-Current Assets Impairment and Disposal" of the consolidated profit and loss account. The basis for the recognition of the impairment losses of such assets, and, if applicable, of the recovery of previous years' impairment losses are similar to those applicable to tangible assets.

Administrative concessions

Concessions are only included in the assets when they have been acquired for value if transferable concessions, or for the amount of the expenses incurred to obtain them directly from the Government or the relevant Public Entity.

Amortisation is performed, generally, during the term of the concession. When such pattern cannot be reliably estimated, a straight-line basis is used in this period.

If the conditions were not met and the rights arising from a concession were lost, the book value thereof is entirely written off in order to void its book value.

Industrial property

Trademarks are recorded at the cost of acquisition less accumulated amortisation and any accumulated loss due to the impairment of their value.

Expenses arising from the development of an industrial property without financial viability must be fully allocated to the profit and loss for the financial year in which this fact is stated.

Computer applications

Acquisition and development costs incurred with regard to the computer systems that are basic for the Group management are stated under this heading of the Consolidated Balance Sheet.

IT systems maintenance costs are charged to the Consolidated Profit and Loss Account for the financial year in which they are incurred.

Computer applications can be contained in a tangible asset or have physical substance, having therefore tangible and intangible elements. These assets will be recognised as a tangible asset if they are an integral part of the relevant tangible asset and are essential for their operation.

Computer applications are amortised on a straight-line basis over their estimated useful lives.

Transfer rights

Transfer Rights are stated at cost of acquisition, impairment losses are recognised and transfer rights are amortised on a straight-line basis over their estimated useful lives.

Franchises

Franchises mainly refer to the amounts paid at the acquisition of several companies of the Group as franchise stores. They are amortised according to the term of the franchise.

3.3. Property, plant and equipment

PPE that require more than one year to be in working condition, capitalised costs include borrowing costs that have accrued before the asset is put into working condition and that have been drawn down by the supplier or relate to loans or other specific or general external financing directly attributable to the acquisition or manufacture of the asset.

Pursuant to IAS 16, PPE are carried to the consolidated balance sheet at cost of acquisition or cost of production less accumulated depreciation and impairment losses.

Entire elements replacement or renewal increasing the useful life of the element, or its financial capacity, are accounted for as the highest amount of the property, plant and equipment, with the relevant write off of the replaced or renewed elements.

Regular maintenance, upkeep and repair costs are charged to the profit and loss account, on an accrual basis, as cost for the financial year in which they are incurred.

Depreciation of such assets, as for other real estate assets, starts when the assets are ready for their intended use.

Depreciation is at cost of acquisition of the assets less their residual value, under the understanding that the land where assets are has an indefinite useful life and therefore is not depreciated.

Annual depreciation of tangible assets has a counterparty in the consolidated profit and loss account and, essentially is the following depreciation percentages, determined according to the average estimated useful life of each element:

	Annual Percentage
Buildings	3%
Technical facilities	10%
Machinery, equipment and other facilities	12%
Furniture and furnishing	10%
IT equipment	25%
Other property, plant and equipment	15%

The Group Companies depreciate their property, plant and equipment following the straight-line method or, for certain elements, the declining method, distributing the cost of the assets over the years of the estimated useful life above.

The Directors of the Parent Company consider that the accounting value of the assets does not exceed their recoverable value.

The gain or loss on disposal or write off is calculated as the difference between the amount of the sale and the carrying amount and is recognised as profit or loss.

Investment made by the companies in leased premises, that cannot be separated from the leased asset, are depreciated according to their useful life, with is the lesser between the term of the lease contract, including renewal if evidence shows it will occur, and the financial life of the asset.

Article 9 of Act 16/12, dated 27 December 2012, on the adoption of several tax measures aimed to consolidate public finances and to foster financial activity, sets forth the possibility of carrying out a balance sheet update. During 2013 several companies of the Group decided to perform such balance sheet update.

The Group companies that made use of such provision were: S.A. Damm, Compañía Cervecera Damm S.L.U., Estrella de Levante Fábrica de Cerveza S.A., Font Salem S.L., Maltería La Moravia S.L.U., Aguas de San Martín de Veri S.A., Gestión Fuente Liviana S.L.U., Compañía de Explotaciones Energéticas S.L.U. and Cafés Garriga 1850 S.L.U..

3.4. Tangible and intangible assets impairment excluding goodwill

As of each balance sheet date, the Group reviews the book value of its tangible and intangible assets to determine whether there are indicators of impairment. If there is any indicator, the recoverable amount of the asset is calculated in order to determine the impairment loss (if any). If the asset does not generate cash flows by itself that are independent from other assets, the Group calculates the recoverable amount of the cash-generating unit to which the asset belongs. If there are intangible assets with an indefinite useful life, they are tested for impairment once a year.

The recoverable amount is the higher of fair value less costs to sell and value in use. When evaluating value in use, estimated future cash flows are discounted from the current value by using a pre-tax discount rate that reflects present market values with regard to time value of money and the asset specific risks for which the estimated future cash flows have not been adjusted.

If it is estimated that the recoverable amount of an asset (or a cash-generating unit) is less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is immediately recognised as expense.
When an impairment loss is subsequently reverted, the carrying value of the asset (cash-generating unit) is increased in the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined if no impairment loss was recognised for the asset (cash-generating unit) in previous years. A reversal of impairment loss is immediately recognised as income.

3.5. Interest in associates and joint arrangements

The value in the Consolidated Balance Sheet of such interests includes, if applicable, the goodwill resulting from the acquisition thereof.

3.6. Leases

a) The Group as Lessor

Leases can be classified as operating or finance leases. In leases classified as financial, the Group recognizes as receivables the amounts due by the lessees. In 2021 the entities of the Group have not acted as lessors under finance leases.
When the Group is the lessor in operating leases, they account for the cost of acquisition of the assets under Property, plant and equipment. These assets are depreciated according to the policies followed for similar tangible assets for own use, and income from the lease contracts is accounted for in the profit and loss account on a straight-line basis.

Lease contracts in which the Group is the lessor are mainly some warehouse leases to third parties. Such leases are considered operating leases.
Revenue from real estate lease during the year amounts to EUR 1,284 thousand (EUR 1,740 thousand in 2020), and is accounted for under “Other operating income” of the consolidated profit and loss account enclosed herewith.

The term for all the Group’s lease agreements is one year, with tacit renewal, and there are no reasonable indicators of non-renewal.

b) The Group as a Lessee (Note 2.1)

The Group assesses whether a contract is or contains a lease at the inception of the contract. The Group recognises a right-of-use asset and a lease liability for all leases in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less), leases of low-value assets (less than USD 5 thousand) and variable rentals. For these exceptions, the Group recognises lease payments as an operating expense on a straight-line basis over the lease term, unless there is another systematic basis that is more representative of the time frame in which the economic benefits of the leased asset are consumed.

Lease liabilities are initially measured at the present value of payments not made at the commencement date, discounted using the implicit rate. If this rate cannot be readily determined, the Group uses its incremental borrowing rate.

Lease payments included in the liabilities consist of:

- fixed lease payments less lease incentives;

- variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date;

- the amount expected to be paid by the lessee under residual value guarantees;

- the exercise price of purchase options, if the lessee is reasonably certain to exercise the options; and

- lease termination penalty payments, if the lease term reflects the exercise of an option to terminate the lease.

The lease liability is presented on a separate line in the consolidated statement of financial position.

The carrying amount of the lease liability increases when it reflects the interest on the lease liability (using the effective interest method) and decreases when it reflects the lease payments made.

The Group remeasures the lease liability (and makes the relevant adjustments to the right-of-use asset) when:

- the lease term has changed or there is a change in the assessment of the exercise of a purchase option, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate.

- lease payments change because of changes in an index or rate or a change in the expected payment under a guaranteed residual value, in which case the lease liability is measured by discounting the revised lease payments using the initial discount rate (unless the changes in lease payments are due to a change in a variable interest rate, in which case a revised discount rate is used).

- a lease agreement is amended and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate.

Right-of-use assets include the initial measurement of the related lease liability, lease payments made on or before the commencement date and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Whenever the Group incurs an obligation for the costs of dismantling and removing a leased asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease, a provision is recognised and measured in accordance with IAS 37. Costs are included in the right-of-use asset unless those costs are incurred to produce inventories.

Right-of-use assets are depreciated over the shorter of the lease term and the useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Group expects to exercise a purchase option, the right-of-use asset is depreciated over the useful life of the underlying asset. Depreciation begins at the lease commencement date.

Right-of-use assets are presented on a separate line in the consolidated statement of financial position.

The Group applies IAS 36 Impairment of Assets to determine whether a right-of-use asset is impaired and recognises any impairment loss, as described in Note 3.d. Variable rents that are not index or rate dependent are not included in the measurement of the lease liability and the right-of-use asset. The related payments are recognised as an expense in the period in which the event or condition that triggers these payments occurs and are included under "Other operating expenses" in the consolidated income statement enclosed herewith.

In addition, IFRS 16 allows a lessee not to separate non-lease components, and instead to account for any lease and associated non-lease components as a single arrangement.

3.7. Inventories

Inventories are measured at the lower of cost of acquisition or net realisable value. Cost includes the cost of direct materials and, if applicable, direct labour costs and general manufacturing costs.

Trade discounts, rebates and other similar items are deducted in determining the cost of purchase.

Cost price is calculated using a weighted average basis for raw and ancillary materials, and the production cost for the finished product or product in process of production. Net realisable value represents the estimate of the sale price less all the estimated finishing costs and costs incurred in marketing, sale and distribution.

In periods with low level of production or idle plant the amount of general production expenses allocated to each unit of production is not increased as a result of such circumstance. In periods with abnormally high level of production, the amount of general production expenses allocated to each production will be reduced so inventories are not measured over their real cost.

The Group assesses the net realisable value of the inventories at the end of the financial year and charges the relevant loss when inventories are overvalued. When circumstances that previously caused such reduction no longer exist or there is a clear indication of an increase in the net realisable value due to a change in the financial situation, the amount of the provision is reverted.

Emission Rights and Sector-Specific Regulation

The Group's policy is to record CO_2 emission rights as a inventories. Rights received free of charge pursuant to the relevant national allocation plans are valued at the lower of the market value in force at the reception of such rights and market value at the end of the financial year, and carry a deferred asset for such amount.

During financial year 2021, the Group has received free of charge emission rights amounting to 34,725 tons pursuant to the approved national allocation plans. The consumption of emission rights during financial year 2021 amounts to 89,698 tons (89,512 tons in 2020).

Regulated activities of the subsidiary Compañía de Explotaciones Energéticas, S.L., part of the Group, fall within the National Energy Strategy, which includes increasing the contribution of self-generation entities to the generation of electricity and, particularly, the generation from renewable sources among its energy policy politics.

Electricity exportation carried out by such subsidiary is mainly regulated in the Electricity Act 54/1997, dated 27 November, which states that electric production will be carried out under a regime of free competition based in a system of electrical power offered by producers and a system of demand by consumers qualified by the distributors and dealers as well as by Royal Decreed 661/2007, dated 25 May, which superseded Royal Decree 434/2004, dated 12 March, and regulates the production of electricity under a special regime.

3.8. Non-current assets classified as held for sale

Non-current assets (and Disposal Groups) classified as held for sale are measured at the lower of carrying value and fair value less cost to sell.

Non-current assets and Disposal Groups are classified as held for sale if their carrying value is recovered through a sale transaction rather than through continuing use. This condition is met only when the sale is highly probable and the asset (or Disposal Group) is available for immediate sale as it is. The sale should be completed within one year from classification date.

At the closing of financial year 2021 there are no such assets.

3.9. Profit and loss from discontinued operations

A discontinued operation or activity is a business line that either has been abandoned, disposed of or has ceased due to the termination of non-renewed agreements, and its assets, liabilities and gains and losses can be separated physically, operationally and for the purposes of financial information.
Assets, liabilities and expenses of discontinued operations and non-current assets are disclosed separately in the Consolidated Balance Sheet and Consolidated Profit and Loss Account.

3.10. Financial Assets

The Group classifies its financial assets according to their measurement category determined upon the business model and the characteristics of the contractual data flows, and only reclassifies the financial assets when its changes its objectives and how it manages such financial assets.

Acquisitions and disposals of investments are recognised when the Group undertakes the commitment of acquiring or selling the asset, and they are classified at acquisition in the following categories:

a) Financial assets at amortised cost

These are financial assets, non derivative, held for the collection of contractual cash flows when such cash flows represent only payments of principal and interest. They are included in current assets, with the exception of maturities of more than twelve years after the date of the balance sheet, which are classified as non-current assets.
They are initially accounted for at their fair value and subsequently at their amortised cost, using the effective interest method. Income from the interest of such financial assets is included in financial income; any gain or loss arising when they are derecognised is directly recognised in the consolidated income, and any impairment losses are presented as a separate heading in the consolidated profit and loss account of the year.

b) Financial assets at fair value through profit or loss

There are assets acquired with the purpose of selling them in the short term. Derivatives are considered to be included in such category under designated as hedging instruments. These financial assets are measured, both initially and subsequently, at their fair value, and any changes in such value are allocated to the consolidated profit and loss account for the year.

As for equity instruments classified in this category, they are recognised at their fair value and any gain or loss arising from changes in their fair value, or the product of the sale, are included in the consolidated profit and loss account.

Fair values of quoted investments are based in quoted value (Level 1). In the event of holdings in non-quoted companies, the fair value is set using measurement techniques that include the use of recent transactions between duly informed interested parties, references to other substantially alike instruments and the analysis of discounted future cash flows (Level 2 and 3). If the recent information available is not enough to determine the fair value or if there still exist a series of possible measurements of the fair value, and the cost represents the best estimate within such series, the investments are accounted for at their acquisition cost less the impairment loss, if applicable.

c) Equity instruments at fair value through other comprehensive income

These are the equity instruments for which the Group has made an irrevocable election at their initial recognition to be accounted in this category. They are recognised at their fair value and any increases or declines arising from changes in their fair value are accounted for in other comprehensive income, with the exception of the dividends of such investments that shall be recognised in profit or loss. Therefore no impairment losses are recognised in profit or loss and upon their sale gains/losses are not reclassified in the consolidated profit and loss account.

Measurements at fair value made in these consolidated annual accounts are classified using a fair value hierarchy that reflects the relevance of the inputs used for such measurements. This hierarchy consists of three levels:

– Level 1: Measurements based in quoted prices for identical instruments in active markets. Fair value is based in quoted prices at the balance sheet date.
– Level 2: Measurements based in inputs observable for the asset or the liability. The fair value of the financial assets included in this category is determined using measurement techniques. Measurement techniques maximize the use of observable market data available and are based as little as possible in specific estimates made by the Group. If all the significant data required to calculate the fair value are observable, the instrument is included in Level 2. If one or more significant data are not based in observable market data, the instrument is included in Level 3.
– Level 3: Measurements based in inputs not based in observable market data.

Financial assets are derecognised when the contractual rights over the cash flow have expired or have been sold, but the risks and benefits inherent to ownership must have been substantially transferred. Financial assets are not derecognised, a liability is recognised in the amount of the consideration received in the assignment of assets of which the risks and benefits have been retained.

Receivables assignment contracts are considered non-recourse factoring whenever they imply a transfer of the risks and benefits inherent to the ownership of the assets assigned.

The impairment of the value of the financial assets is based in an expected loss model. The Group records the expected loss as well as any changes to it, in each filing date, to reflect the changes in the credit risk since the initial recognition date, without waiting to an impairment event.

The Group applies the general model of expected loss for financial assets, excepting "Trade and Other Receivables" without a significant financial component, to which the Group applies the simplified estimated model of expected loss.

Classification of financial assets between current and non-current

In the consolidated balance sheet attached, financial assets are classified according to maturity, i.e. current are those due in twelve months or less and non-current are those due after such period.

3.11. Equity and financial liabilities

Financial liabilities and equity instruments are classified according to the contents of the contractual agreements and taking into account the financial substance. An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities.

Main financial liabilities held by the Group companies are classified as:

a) Financial assets at amortised cost

Financial debts are initially recognised at their fair value, net of transactions costs incurred. Any difference between the amount received and the repayment value is recognised in the consolidated profit and loss account during the repayment period of the financial debt, using the effective interest rate method, and financial liabilities are classified as measured subsequently at amortised cost.

In the event of contractual modifications of a financial liability at amortised cost that do not lead to its derecognition in the statement of financial position, contractual flows from the refinanced debt must accounted for maintaining the original effective interest rate and the difference shall be accounted for through profit and loss at the date of the modification.

Financial debts are classified as current liabilities unless their maturity occurs more than twelve months after the balance sheet date, or they include tacit renewal clauses for the Group.

Financial liabilities are derecognised when the obligations that created them terminate.

Likewise, when an exchange of debt instruments take place between the Group and a third party, provided they have essentially different conditions, the Group derecognises the original liability and recognises the new liability. In that sense, the Group considers that the conditions of the financial liabilities are not substantially different whenever the current value of the cash flows discounted under the new conditions, including any commission paid net of any commission received, and using for the discount the original effective net interest rate, is different by at least 10% of the current value discounted of the cash flow remaining from the original financial liability.

Contractual modifications of financial liabilities that do not lead to their derecognition from the statement of financial position must be accounted for as a change in accounting estimates of the liability cash flow, maintaining the original effective interest rate and adjusting the book value in the date of the modification, recording the difference through consolidated profit and loss

Additionally, current trade and other payables are short term financial liabilities measured initially at fair value and do not explicitly accrue interests and are stated at their nominal value. Non-current debts are debts with maturity after twelve months.

b) Financial liabilities at fair value through profit or loss

These are assets acquired with the purpose of selling them in the short term. Derivatives are considered to be included in such category under designated as hedging instruments. These financial liabilities are measured, both initially and subsequently, at their fair value, and any changes in such value are allocated to the consolidated profit and loss account for the year.

– ***Equity instruments***

Capital and other equity instruments issued by the Group are accounted for the amount received in the equity, net of direct costs of issue.

When the Group acquires or sells treasury shares, the amount paid or received is directly recognised in equity. Income arising from the purchase, sale, issue or amortisation or equity instruments is directly recognised in equity, and no income is stated in the profit and loss account.

Treasury shares are measured at average acquisition price.

– ***Financial liabilities***

Derivative financial instruments and hedge accounting

The objective of hedge accounting is to represent, in the financial statements, the effect of an entity's risk management activities that use financial instruments to manage exposures arising from particular risks that could affect profit or loss.
Derivative financial instruments are accounted for, initially, at acquisition cost that matches the fair value, and subsequently at their fair value.

Derivative financial instruments that do not qualify for hedge accounting are classified and measured as financial assets or liabilities at fair value through profit or loss. Derivative financial instruments that qualify for cash flows hedge accounting are treated as such and therefore the resulting profit or loss not realised arising from them is accounted for according to the type of element covered. On the other hand, the effective part of the profit or loss realised on the derivative financial instrument is initially accounted for in the consolidated statement of comprehensive income and subsequently recognised in profit or loss in the year or years in which the transaction that is hedged affects profit or loss.

The Group takes into account the requirements of the new standard (IFRS 9) to determine whether the hedging relationship qualifies as hedge accounting. In that sense, it takes into account whether the following criteria are met:

a) the hedging relationship consists only of eligible hedging instruments and eligible hedged items.
b) at the inception of the hedging relationship there is formal designation and documentation of the hedging relationship and the entity's risk management objective and strategy for undertaking the hedge.

c) the hedging relationship meets all of the following hedge effectiveness requirements:
i) there is an economic relationship between the hedged item and the hedging instrument;
ii) the effect of credit risk does not dominate the value changes that result from that economic relationship;

iii) the coverage ratio of the hedging relationship is the same as the ratio of the amount of the hedged item that the entity actually hedges to the amount of the hedging instrument that the entity actually uses to hedge that amount of the hedged item.

At the inception of the hedging the Group formally designs and document the hedging relationships as well as the objective and strategy undertaken with regard to them.

The Group prospectively discontinues hedge accounting if the hedging instrument expires or is sold or if the hedging ceases to meet the qualifying criteria. In such cases the amount accumulated in equity is recognised in profit or loss.

Classification of debts as current or non-current

In the consolidated balance sheet attached, debts are classified according to maturity, i.e. current debts are those due before twelve months and non-current debts are those due after twelve months.

3.12. Trade and other payables

Trade payables do not explicitly accrue interests and are stated at their nominal value.

3.13. Retirement benefit obligations or similar obligations

3.13.1 Annuities granted to the Directors of the Parent Company

The Parent Company recognises certain provisions arising from annuities to its Directors (see Note 29.2).

This liability has been estimated using actuarial calculations based on the following assumptions:

Actuarial Assumptions	
Technical interest rate	1.68%
Survival tables	PERMF 2000 NP
Increase in the allowance provided for by	0% per year

3.13.2 Retirement benefit obligations

Under the collective labour agreements of S.A. Damm, Compañía Cervecera Damm, S.L.U., Estrella de Levante Fábrica de Cerveza, S.A.U., and Maltería La Moravia, S.L.U., such companies have obligations to their employees arising from several kinds of benefits granted to them, supplementary to the compulsory benefits of the Social Security General Regime, by way of retirement, disability and bereavement allowance. In addition, these and other companies of the Group have several benefits rewarding the years of service and reaching retirement.

Pursuant to the laws in force, and in order to adapt to Act 30/1995 with regard to outsourcing its personnel benefits obligations, the aforesaid Companies contracted a defined benefit group insurance that implemented the pension commitments these companies have against the insured collective (see Note 18).

Such contract is subject to the regime provided for in the First Additional Disposition of the Act 8/1997, dated 8 June, and in the relevant Regulations approved by Royal Decree 1588/1999, dated 15 October, on the implementation of the company's pension commitments with employees and beneficiaries.

Likewise, S.A. Damm, has certain commitments with certain senior managers of the Company by way of retirement, disability and death benefits, outsourced pursuant to the law in force through a defined contribution insurance policy. The accounting basis of the Group for such commitments is to account for the premium payments expense on an accrual basis.

3.14. Provisions

As of the preparation of the financial statements of the consolidated entities, the respective Directors differentiate between:

- Provisions: credit balances covering obligations existing as of the balance sheet date arising from past events with respect to which it is probable that financial losses can arise for the entities, specific as regards to their nature but uncertain as to their cancellation amount and/or timing, and

- Contingent liabilities: possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the consolidated entity.

The consolidated financial statements of the Group include all the significant provisions with regard to which it is estimated that it is more likely than not that they will have to be fulfilled. Unless they are considered remote, contingent liabilities are recognised in the financial statements or disclosed in the notes to the consolidated financial statements on the basis of the risk assessment made in accordance with the requirements of IAS 37.

Provisions, estimated taking into account the best information available on the outcome of the past event from which they arise and re-estimated at each year end, are used to settle the specific obligations for which they were originally recognised, and are reverted in whole or in part when such obligations disappear or decrease.

3.15. Deferred Income

Government Grants

Government grants related to property, plant and equipment are considered deferred income and carried to income over the expected useful lives of the relevant assets (see Note 13).

Emission Rights

As mentioned in Note 3.7, the companies Compañía de Explotaciones Energéticas, S.L., Estrella de Levante S.A.U. Font Salem, S.L. and Font Salem Portugal S.A. have received greenhouse effect gas emission rights under the National Allocation Plan pursuant to Act 1/2005.

Such emission rights received free of charge are initially stated as an inventories and a deferred asset for the fair value at the time in which such rights are received, and are carried to the profit and loss account under ”Other operating income” to the extent the allocation to expenses for the emissions associated to the rights received free of charge is made (see Note 13).

3.16. Recognition of revenue

Revenue is recognised in the sale of goods or services at the fair value of the consideration received o to be received for them. Revenue is presented net of value added tax and any other amounts or taxes, which in substance correspond to amounts received on behalf of third parties. Likewise, early payment, volume or other discounts, which are considered likely at the time of recognition of the revenue, are accounted for as a reduction of the revenue. At the end of the financial year the Group has a provision for business discounts recorded by decreasing the item "Trade and other Receivables".

Before recognising revenue, the Group:

· identifies the contracts with customers

· identifies the separate performance obligation
· determines the price of the transaction of the contract
· assigns the price of the transaction between the separate performance obligations, and
· recognises the income when each performance obligation is satisfied.

Revenue associated to services provision is also recognised taking into account the degree of completion of the service as of the balance sheet date, provided always the outcome from the transaction can be reliably estimated.

Interest revenue accrues on a temporary financial basis, according to the outstanding principal and the effective interest rate applicable, which is the rate that exactly discounts the estimated future cash collections over the expected life of the financial asset from the net carrying value of such asset.

Revenue from investment dividends is recognised when the shareholders' rights to such payment have been determined.

3.17. Recognition of expenses

Expenses are recognised in the profit and loss account when there is a decrease in the future profits related to a decrease in the value of an asset or an increase in the amount of a liability, that can be reliably measured. This implies that the recording of an expense occurs at the same time as the recording of the increase in the liability or the decrease in the asset.

An expense is immediately recognised when a disbursement does not generate future financial profits or when it does not comply with the requirements to be carried as an asset.

In addition, an expense is recognised when a liability is incurred into and no asset is stated, as occurs in a liability due to a guarantee.

3.18. Offsetting

Only payables and receivables originated in transactions that, contractually or by law, allow offsetting and the entity has the intention to settle them for their net amount or realise the asset and pay the liability at the same time are offset- and therefore are disclosed in the consolidated balance sheet by their net amount.

3.19. Income tax; deferred tax assets and liabilities

Income tax expense comprises current income tax expense and deferred tax assets and liabilities.

Income tax expense for the financial year is the addition of the current tax resulting from applying the tax rate over the tax base for the financial year and after the application of any allowed deductions, plus the change in deferred tax assets and liabilities.

Deferred tax assets and liabilities include temporary differences which are identified as amounts expected to be payable or recoverable for differences between the carrying amounts of assets and liabilities and their tax bases, as well as tax loss carryforwards and tax credit carryforwards. These amounts are measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled.

Deferred tax liabilities are recognised for all taxable temporary differences unless the temporary difference arises from the initial recognition of goodwill or the initial recognition (other than a combination of business) of other assets and liabilities in a transaction that does not affect the taxable profit/(tax loss) or the accounting profit.

As for deferred tax assets, identified by temporary differences that are only recognised if it is considered probable that the consolidated entities will have enough taxable profits in the future to make them effective and do not arise from initial recognition (other than in a combination of business) of other assets and liabilities in a transaction that does not affect the taxable profit/(tax loss) or the accounting result. Other deferred tax assets (the carryforwards of unused tax losses and tax credits) are only recognised to the extent that it is considered probable that the consolidated entities will have sufficient taxable profits in the future against which it will be possible to recover them.

At the end of each reporting period, the deferred taxes recognised (both assets and liabilities) are revised in order to verify they are still valid and the relevant adjustments are made according to the outcome of the analysis.

Since 2009 the Group pays its taxes under the regime of tax consolidation (Tax Group 548/08) under a resolution passed by the respective Shareholders' General Meetings of all the companies comprised in the Tax Group (see Note 24).

3.20. Earnings per share

Basic earnings per share shall be calculated by dividing net profit for the period attributable to the Parent Company by the weighted average number of ordinary shares outstanding during the period (see Note 27).

Diluted earnings per share shall be calculated by dividing net profit for the period attributable to ordinary equity holders adjusted by the effect attributable to dilutive potential ordinary shared and the weighted average number of ordinary outstanding shares during the period adjusted by the weighted average number of the ordinary shares that would be issued if all the potential ordinary shares were converted into ordinary shares. Conversion is considered to take place for such purposes at the beginning of the period or when the potential ordinary shares are issued, if they had been issued during the period.

As there are no dilutive equity instruments, basic earnings per share are the same as diluted earnings per share.

3.21. Foreign currency transactions

The Group's foreign currency is the euro. Therefore, transactions in currency other than euro are considered to be "foreign currency transactions" and recognised by applying the exchange rates prevailing at the transaction date.

Assets and liabilities denominated in currencies other than euro in the balance sheet are considered denominated in "foreign currency" and at each year-end are measured in euros at the exchange rates prevailing at the end of the financial year and the resulting gains or losses are recognised in the consolidated profit and loss account.

3.22. Consolidated statement of cash flows

The following terms are used in the consolidated statement of cash flows with the following meaning:

Cash flows are inflows and outflows of cash and cash equivalents, these being short term highly liquid investments and subject to an insignificant risk in changes in value.

<u>Operating activities:</u> the main revenue-producing activities of the entity and other activities that are not investing or financing activities.

<u>Investing activities:</u> the acquisition and disposal of long term assets and other investments not included in cash and cash equivalents.

<u>Financing activities</u> are activities that cause changes to the size and composition of the equity and the liabilities not included in operating activities.

4. Goodwill

The details and changes in this item of the consolidated balance sheet in 2021 and 2020, as well as the allocation to their cash-generating units, are the following:

	Thousand euros				
	01.01.21	**Change in scope (Note 2.2)**	**Additions /Write offs**	**Impairment**	**31.12.21**
Water	18,684	-	-	-	18,684
Beer and other Beverages	10,665	-	-	(25)	10,640
Distribution and F&B	104,986	-	15,963	(1,223)	119,726
Total	**134,335**	**-**	**15,963**	**(1,248)**	**149,050**

	Thousand euros				
	01.01.20	**Change in scope (Note 2.2d)**	**Additions /Write offs**	**Impairment**	**31.12.20**
Water	18,684	-	-	-	18,684
Beer and other Beverages	10,665	-	-	-	10,665
Distribution and F&B	97,369	1,845	5,772	-	104,986
Total	**126,718**	**1,845**	**5,772**	**-**	**134,335**

Impairment losses

The Group regularly tests the recoverability of the goodwill above by taking into account the following cash-generating units: Water, Beer and Other Beverages, and Distribution and F&B.

The recoverable amount of the cash-generating units has been obtained from the determination of their value in use. Such amount has been calculated through projections of cash flows based in the projections approved by the Directors, covering a 4 years period (cash flows for the projection periods no included in such 4 years have been obtained by extrapolating previous years' data using as base data a 1% constant growth rate, without exceeding the average long term growth rate of the market in which they operate), and updated by a

6.5% and 6.7% discount rate for years 2021 and 2020 respectively. Specifically, variables used when calculating the recoverable amount for each CGU are the following:

Key assumption	**Water**		**Beer and other Beverages**		**Distribution and F&B**	
	2021	**2020**	**2021**	**2020**	**2021**	**2020**
Projection period (years)	4		4		4	
Key variables	Sales Gross margin Capex		Sales Gross margin Capex		Sales Gross margin	
Discount rate	6.5%	6.7%	6.5%	6.7%	6.5%	6.7%
Growth rate “g”	1%	1%	1%	1%	1%	1%

Neither the discount rates nor the growth rates change significantly between CGUs as they are carried out in the same geographic market and consist of assets that carry out the same activities in different stages of the same business.

Finally, it is worth pointing out that no significant changes to the key assumptions in which the determination of the recoverable amount of such CGUs are based are expected as they have been adapted to the current situation and represent a cautious view due to the current market situation, and that a 5% decrease in sales would not change the conclusions on the recoverable amount of CGUs not impaired. Nonetheless, following the Group policies, regular assessment will be carried out and the evolution for financial year 2022 will convey a new analysis in which the new circumstances will define the recoverable amount of such CGUs and the potential accounting of the relevant impairment.

Pursuant to the estimates and projections available to the Directors of the Group, cash flow forecast attributable to the CGUs to which each goodwill is attributed should allow the recovery of the value of every goodwill recognised as of 31 December 2021.

5. Other Intangible Assets

Changes in this heading of the consolidated balance sheet in years 2021 and 2020 have been the following, in thousands of euros:

Year 2021

Cost	Opening balance	Additions/Write offs	Transfers	Changes In scope (Note 2.2.c)	Closing balance
Administrative concessions, patents, trademarks and licenses	41,688	(331)	26	55,975	97,358
Computer applications	41,154	5,908	(476)	1,755	48,341
Other Intangible fixed assets	6,380	816	(66)	578	7,708
Total Cost	**89,222**	**6,393**	**(516)**	**58,308**	**153,407**

Amortization	Opening balance	Provisions	Writeoffs and transfers	Changes In scope (Note 2.2.c)	Closing balance
Administrative concessions, patents, trademarks and licenses	(22,147)	(6,946)	(1,746)	(6,159)	(36,998)
Computer applications	(32,107)	(7,266)	1,397	(1,460)	(39,436)
Other Intangible fixed assets	(3,271)	(255)	1,819	(479)	(2,186)
Total Amortization	**(57,525)**	**(14,467)**	**1,470**	**(8,098)**	**(78,620)**

Total Intangible Fixed Assets	Opening balance	Closing balance
Administrative concessions, patents, trademarks and licenses	19,541	60,360
Computer applications	9,047	8,905
Other Intangible fixed assets	3,109	5,522
Net Total	**31,697**	**74,787**

Year 2020

Cost	Opening balance	Additions /Write offs	Transfers	Changes In scope	Closing balance
Administrative concessions, patents, trademarks and licenses	41,622	71	(5)	-	41,688
Computer applications	34,684	4,014	2,293	163	41,154
Other Intangible fixed assets	5,937	497	(54)	-	6,380
Total Cost	**82,243**	**4,582**	**2,234**	**163**	**89,222**

Amortization	Opening balance	Provisions	Writeoffs and transfers	Changes In scope	Closing balance
Administrative concessions, patents, trademarks and licenses	(18,837)	(1,520)	(1,790)	-	(22,147)
Computer applications	(27,644)	(4,739)	428	(152)	(32,107)
Other Intangible fixed assets	(4,943)	(253)	1,925	-	(3,271)
Total Amortization	**(51,424)**	**(6,512)**	**563**	**(152)**	**(57,525)**

Total Intangible Fixed Assets	Opening balance	Closing balance
Administrative concessions, patents, trademarks and licenses	22,785	19,541
Computer applications	7,040	9,047
Other Intangible fixed assets	994	3,109
Net Total	**30,819**	**31,697**

As of 31 December 2021 there are intangible fixed assets for a cost of EUR 58,352 thousand fully amortized (EUR 51,664 thousand at 31 December 2020).

5.1 Rights to use

The detail of the rights to use is as follows, in thousands of euros:

Year 2021

Cost	Opening balance	Additions	Retirements	Closing balance
Warehouses and logistic centres	157,803	1,084	(631)	158,256
Machinery, vehicles and forklifts	33,614	7,989	(864)	40,739
Premises and offices	63,247	12,759	(2,975)	73,031
Total Cost	**254,664**	**21,832**	**(4,470)**	**272,026**

Amortization	Opening balance	Additions	Retirements	Closing balance
Warehouses and logistic centres	(40,651)	(12,177)	253	(52,575)
Machinery, vehicles and forklifts	(13,894)	(6,550)	423	(20,021)
Premises and offices	(20,023)	(9,594)	1,224	(28,393)
Total amortization	**(74,568)**	**(28,321)**	**1,900**	**(100,989)**

Net book value	Opening balance	Closing balance
Warehouses and logistic centres	117,152	105,681
Machinery, vehicles and forklifts	19,720	20,718
Premises and offices	43,224	44,638
Net Total	**180,096**	**171,037**

Year 2020

Cost	Opening balance	Additions	Retirements	Closing balance
Warehouses and logistic centres	99,456	62,083	(3,736)	157,803
Machinery, vehicles and forklifts	23,929	10,838	(1,153)	33,614
Premises and offices	60,105	8,597	(5,455)	63,247
Total Cost	**183,490**	**81,518**	**(10,344)**	**254,664**

Amortization	Opening balance	Additions	Retirements	Closing balance
Warehouses and logistic centres	(30,891)	(10,143)	383	(40,651)
Machinery, vehicles and forklifts	(8,355)	(5,819)	280	(13,894)
Premises and offices	(10,431)	(10,547)	955	(20,023)
Total amortization	**(49,677)**	**(26,509)**	**1,618**	**(74,568)**

Net book value	Opening balance	Closing balance
Warehouses and logistic centres	68,565	117,152
Machinery, vehicles and forklifts	15,574	19,720
Premises and offices	49,674	43,224
Net Total	**133,813**	**180,096**

The amortization of the rights to use for 2021 is EUR 28,321 thousands (was EUR 26,509 thousand in 2020).

6. Property, plant and equipment

Changes in this heading of the consolidated balance sheet in years 2021 and 2020 have been the following, in thousands of euros:

Year 2021

Cost	Opening balance	Additions /Write offs	Transfers	Changes In scope (Note 2.2.c)	Closing balance
Land and buildings	351,151	(1,361)	1,542	33,048	384,380
Technical facilities	683,339	9,280	12,071	11,616	716,306
Machinery, equipment and other facilities	354,122	5,968	943	30,121	391,154
Furniture and furnishing	12,004	404	24	236	12,668
IT equipment	33,243	1,529	1,004	523	36,299
Transport elements	40,060	1,127	127	27	41,341
Other property, plant and equipment	311,308	(13,143)	-	1,312	299,477
Fixed assets under construction	25,820	35,985	(14,927)	331	47,209
Total Cost	**1,811,047**	**39,789**	**784**	**77,214**	**1,928,834**

Amortization	Opening balance	Provisions	Writeoffs and transfers	Changes In scope	Closing balance
Buildings	(112,721)	(7,897)	1,248	(1,963)	(121,333)
Technical facilities	(484,994)	(33,569)	1,307	(4,533)	(521,789)
Machinery, equipment and other facilities	(305,358)	(14,919)	3,697	(13,203)	(329,783)
Furniture and furnishing	(9,573)	(554)	61	(170)	(10,236)
IT equipment	(29,515)	(2,498)	(776)	(374)	(33,163)
Transport elements	(20,721)	(3,588)	518	(27)	(23,818)
Other property, plant and equipment	(266,463)	(18,119)	31,316	(66)	(253,332)
Total Amortization	**(1,229,345)**	**(81,144)**	**37,371**	**(20,336)**	**(1,293,454)**

Total Property, plant and equipment	Opening balance	Closing balance
Land and buildings	238,430	263,047
Technical facilities	198,345	194,517
Machinery, equipment and other facilities	48,764	61,371
Furniture and furnishing	2,431	2,432
IT equipment	3,728	3,136
Transport elements	19,339	17,523
Other property, plant and equipment	44,845	46,145
Fixed assets under construction	25,820	47,209
Net Total	**581,702**	**635,380**

Year 2020

Cost	Opening balance	Additions /Write offs	Transfers	Changes In scope	Closing balance
Land and buildings	327,067	5,955	18,119	10	351,151
Technical facilities	601,523	20,486	61,255	75	683,339
Machinery, equipment and other facilities	350,955	2,113	340	714	354,122
Furniture and furnishing	11,829	52	71	52	12,004
IT equipment	31,641	1,438	11	153	33,243
Transport elements	37,377	2,218	(583)	1,048	40,060
Other property, plant and equipment	290,765	20,146	(180)	577	311,308
Fixed assets under construction	95,938	11,887	(82,005)	-	25,820
Total Cost	**1,747,095**	**64,295**	**(2,972)**	**2,629**	**1,811,047**

Amortization	Opening balance	Provisions	Writeoffs and transfers	Changes In scope	Closing balance
Buildings	(105,710)	(7,497)	486	-	(112,721)
Technical facilities	(457,512)	(28,478)	1,069	(73)	(484,994)
Machinery, equipment and other facilities	(296,454)	(14,813)	6,426	(517)	(305,358)
Furniture and furnishing	(9,158)	(568)	202	(49)	(9,573)
IT equipment	(27,590)	(2,134)	343	(134)	(29,515)
Transport elements	(17,051)	(3,641)	757	(786)	(20,721)
Other property, plant and equipment	(248,847)	(17,806)	752	(562)	(266,463)
Total Amortization	**(1,162,322)**	**(74,937)**	**10,035**	**(2,121)**	**(1,229,345)**

Total Property, plant and equipment	Opening balance	Closing balance
Land and buildings	221,357	238,430
Technical facilities	144,011	198,345
Machinery, equipment and other facilities	54,501	48,764
Furniture and furnishing	2,671	2,431
IT equipment	4,051	3,728
Transport elements	20,326	19,339
Other property, plant and equipment	41,918	44,845
Fixed assets under construction	95,938	25,820
Net Total	**584,773**	**581,702**

The Group has several insurance policies to cover any possible risks to property, plant and equipment.

Transfers for financial year 2021 and 2020 refer mainly to the completion of improvements and investments in progress at the end of the previous financial year in the Group main production plants.

As of 31 December 2021 there are several projects in progress consisting in the new refit of some of the filling lines and the improvement and extension of the production facilities.

As of the 31 December 2021 there are property, plant and equipment assets with a cost of EUR 967,327 thousand which is fully depreciated (EUR 926,162 thousand at 31 December 2020).

As of 31 December 2021 there were no property, plant and equipment elements mortgaged as guarantee of loans from credit institutions.

The writeoffs for the year are mainly kegs facilities, packages and the transfer of finance leases to Rights to use (Note 5.1).

During financial year 2021 the Group has capitalized finance expenses from property, plant and equipment for the amount of EUR 31 thousand (EUR 23 thousand in 2020).

7. Equity accounted investments

The detail and changes in subsidiaries of the Group accounted for using the equity method for years 2021 and 2020 are, in thousand euros:

	Balance at 01.01.21	Profit and loss accounted for using the equity method	Transfer to Profit and Loss	Other changes	Dividends (Note 29.1)	Investments	Other changes in net equity (Note 12.5)	Balance at 31.12.21
BEVERAGES SUBSET	3,410	(922)	-	(1,784)	-	-	-	704
DISTRIBUTION SUBSET	8,453	409	-	(2,800)	(200)	-	-	5,862
FOOD AND BEVERAGE SUBSET	228	(17)	-	(211)	-	-	-	-
EBRO FOODS, S.A.	321,716	27,532	-	-	(20,498)	-	12,978	341,728
Total	**333,807**	**27,002**	**-**	**(4,795)**	**(20,698)**	**-**	**12,978**	**348,294**

	Balance at 01.01.20	Profit and loss accounted for using the equity method	Transfer to Profit and Loss	Other changes	Dividends (Note 29.1)	Investments	Other changes in net equity (Note 12.5)	Balance at 31.12.20
BEVERAGES SUBSET	6,452	(3,042)	-	-	-	-	-	3,410
DISTRIBUTION SUBSET	7,980	737	-	4	(268)	-	-	8,453
FOOD AND BEVERAGE SUBSET	345	(67)	-	-	(50)	-	-	228
EBRO FOODS, S.A.	363,380	23,250	-	(4)	(45,131)	-	(19,779)	321,716
Total	**378,157**	**20,878**	**-**	**-**	**(45,449)**	**-**	**(19,779)**	**333,807**

Financial information

Main financial data at 31 December 2021 and 2020 for the companies accounted for using the equity method are as follows, in thousand euros.

Year 2021

	Assets	Equity	Other liabilities	Net turnover	PROFIT/(LOSS) FOR THE FINANCIAL YEAR
BEVERAGES SUBSET	11,595	3,028	8,567	20,254	359
DISTRIBUTION SUBSET	115,407	29,989	85,418	167,149	(2,873)
FOOD AND BEVERAGE SUBSET	-	-	-	-	-
EBRO FOODS, S.A.	3,938,622	2,133,190	1,805,432	2,427,068	238,629

Year 2020

	Assets	Equity	Other liabilities	Net turnover	PROFIT/(LOSS) FOR THE FINANCIAL YEAR
BEVERAGES SUBSET	147,810	31,736	116,074	61,141	(5,796)
DISTRIBUTION SUBSET	130,305	31,905	98,400	273,027	4,804
FOOD AND BEVERAGE SUBSET	730	423	307	293	(137)
EBRO FOODS, S.A.	4,035,662	1,957,798	2,077,864	2,897,589	192,415

None of the associates is a listed company with the exception of Ebro Foods, S.A. listed in Madrid Stock Market. The percentage of listed shares is 100% of its share capital, of which the Group holds 17,980,610 shares, i.e. 11.69%.

Profit and loss accounted for using the equity method

Profit and loss accounted for using the equity method for financial year 2021 comprises the profit and loss attributable to the Group of the companies Ebro Foods, S.A., Trade Eurofradis S.L., Serhs Distribució i Logística S.L, Bizkaiko Edari Komertzialak, S.L., Distribuciones Fransadis, S.L. and Quality Corn, S.A.

Other changes in net equity and investments

Changes in financial year 2021 and 2020 mainly refer to the conversion differences in Ebro Foods S.A. equity.

8. Non-current Financial Assets

The detail of the non-current financial assets at 31 December 2021 and 2020, classified by nature and category, is as follows in thousand euros.

As of 31 December 2021	FV through Other Comprehensive Income	FV through profit or loss Amortised cost	Total
Credits and other receivables	-	113.138	**113.138**
Equity instruments	34.243	-	**34.243**
Credits to associates and joint arrangements	-	600	**600**
Long term guarantees and deposits	-	5.058	**5.058**
Other financial investments	-	1.337	**1.337**
Total	**34.243**	**120.133**	**154.376**

As of 31 December 2020	FV through Other Comprehensive Income	FV through profit or loss Amortised cost	Total
Credits and other receivables	-	105,991	**105,991**
Equity instruments	26,641	-	**26,641**
Credits to associates and joint arrangements	-	20,200	**20,200**
Long term guarantees and deposits	-	4,404	**4,404**
Other financial investments	-	140	**140**
Total	**26,641**	**130,735**	**157,376**

The classification of non-current financial assets at 31 December 2021 and 2020, accounted for at fair value is as follows in thousand euros:

	31 December 2020			
Non-current financial assets	**Level 1 (quoted price in active markets)**	**Level 2 (observable inputs)**	**Level 3 (non-observable inputs)**	**Total**
FV through Other Comprehensive Income	33.643		600	34.243
FV through profit or loss (Amortised cost)	-	-	120.133	120.133
Total	**33.643**	**-**	**120.733**	**154.376**

	31 December 2020			
Non-current financial assets	**Level 1 (quoted price in active markets)**	**Level 2 (observable inputs)**	**Level 3 (non-observable inputs)**	**Total**
FV through Other Comprehensive Income	26,312	329	-	**26,641**
FV through profit or loss (Amortised cost)	-	-	130,735	**130,735**
Total	**26,312**	**329**	**130,735**	**157,376**

Equity instruments

The balance of equity instruments mainly consist of shares of listed companies in which the stake is around 1% and several investment funds.

Credits to associates and joint arrangements

Balance at 31 December 2021 refers to a loan granted to an associate bearing interest at market rates plus a market margin for an amount of EUR 600 thousand (see Note 29.1).

9. Inventories

In financial years 2021 and 2020 this item consisted of:

	Thousand euros	
	2021	**2020**
Raw materials	60,731	45,256
Emission Rights	74	138
Products in process	15,902	14,157
Finished products	59,791	42,993
Total	**136,498**	**102,544**

The charge for value adjustment recognised as expense in the Profit and Loss Account for financial year 2021 amounts to EUR 747 thousand (EUR 798 thousand in 2020). Due to the nature of the inventories and their usual level of rotation, they usually do not become obsolete, so the amount of provision for obsolescence is not significant.

10. Trade and Other Receivables and Other Current Financial Assets

10.1 Trade and other receivables

	Thousand euros	
	2021	**2020**
Trade receivables for sales and services	209,716	165,520
Sundry debtors	5,918	4,448
Public administrations (Note 24.3)	20,815	36,559
Total	**236,449**	**206,527**

This item includes a provision for doubtful receivables for the amount of EUR 12.1 million created mainly in previous years. The Directors are of the opinion that such provision is in line with the risks associated to the activity according to historical experience and current situation and additional hedging (Insurance Policy) mentioned in Note 2.3 “Risk Policy”.

Customers' balances age at 31 December 2021, net of provision, is as follows:

	2021
Current and less than 6 months	208,859
Between 6 and 12 months	488
Between 12 and 18 months	22
More than 18 months	347
Total	**209,716**

The Directors are of the opinion that the carrying value of trade and other receivables approximates their fair value.

10.2. Other current financial assets

Amount included at 31 December 2021 and 2020 refers mainly to the Group deposits at the end of the financial year with maturity between three months and one year that, due to their features, have not been classified as other cash equivalents, as well as other short-term financial assets.

11. Cash and cash equivalents

This item consists of:

	Thousand euros	
	2021	**2020**
Cash	253,146	225,924
Total	**253,146**	**225,924**

12. Equity

12. 1. Share Capital

As of 31 December 2021 and 2020 the share capital of the parent company was EUR 54,016,654.40 and was divided in 270,083,272 shares of EUR 0.20 each, all of them ranking pari passu. As of the date of the preparation of these Consolidated Financial Statements all the shares issued are fully paid.

Shareholders, being a corporation, with an interest in excess of 10% in S.A. DAMM share capital as of 31 December 2021 were the companies DISA CORPORACION PETROLIFERA, S.A., MUSROM GMBH and SEEGRUND, B.V. which held 33.55% (33.55% in 2020), 25.34% (25.34% in 2020) and 16.03% (16.03% in 2020) respectively.

12.2. Share premium

The balance under “Share premium” arises mainly from the share capital increases made in 1954, 2003, 2005, once the transaction costs were deducted.

The Compiled Text of the Companies Act expressly allows using the share premium balance to increase the share capital and does not impose any restriction on the availability of such balance.

12.3. Reserves

Legal reserve

Pursuant to the Compiled Text of the Companies Act, an amount equal to 10% of the profit for the financial year must be allocated to legal reserve until the same reaches, at least, 20% of the share capital.
The legal reserve may be used to increase the capital to the extent of the balance of the legal reserve that exceeds 10% of the increased capital. Other than for such purpose, and as long as it does not exceed 20%, this reserve can only be used to offset losses and provided always there are no other reserves available.

The Parent Company of the Group has reached the compulsory level for the Legal Reserve in the amount of EUR 10,803 thousand under “Other reserves of the parent company” of the consolidated balance sheet attached.

Other reserves of the Parent Company

Article 25 of the Act 27/2014 on Companies Tax introduces the figure of the capitalisation reserve which consists of an unavailable reserve that allows a reduction in the tax base of 10% of the amount of the increase in equity with a limit of 10% of the tax base prior to the offsetting of tax losses, provided that this increase is maintained for 5 years from the close of the tax period to which this adjustment corresponds, except for the existence of accounting losses in the Company.

The parent company capitalisation reserve amounts at 31 December 2021 to EUR 15,100 thousand (EUR 16,327 thousand at 31 December 2020).

12.4. Treasury shares and equity investments

Changes in this item in year 2021 and 2020 are as follows in thousands of euros:

	Thousand euros
Balance at 1 January 2020	**70,698**
Acquisition of own shares	669
Disposal and other treasury share transactions	(1,785)
Appropriation of results	(19,188)
Balance at 31 December 2020	**50,394**
Acquisition of own shares	909
Disposal and other treasury share transactions	(1,559)
Balance at 31 December 2021	**49,744**

At 31 December 2021 the balance under “Treasury shares and equity interests” consists of 8,672,581 shares, representing 3.21% of the share capital, with a carrying value of EUR 49,744 thousand.

12.5 Valuation adjustments in equity

Changes in this item in financial years 2021 and 2020 are as follows (net of tax effect):

	Thousand euros				
	2020	**Valuation gains/losses**	**Amount transferred to income**	**Transfers and others (Note 7)**	**2021**
Financial assets at fair value through other comprehensive income (Note 8)	**(2,026)**	4,199	**-**	**-**	**2,173**
From cash flow hedges	**-**	**-**	**-**		**-**
-Due to translation differences	**(230)**	198	**-**		**(32)**
Due to actuarial gains and losses (Note 18)	**4,696**	(4,696)	**-**	**-**	**-**
Consolidated entities accounted for using the equity method (Note 7)	**(4,377)**	**-**	**-**	12,978	**8,601**
VALUATION ADJUSTMENTS IN EQUITY	**(1,937)**	**(299)**	**-**	**12,978**	**10,742**

	Thousand euros				
	2019	Valuation gains/losses	Amount transferred to income	Transfers and others (Note 7)	2020
Financial assets at fair value through other comprehensive income (Note 8)	**1,342**	(3,378)	**-**	10	**(2,026)**
From cash flow hedges	**-**	**-**	**-**		**-**
-Due to translation differences	**(13)**	(207)	**-**	(10)	**(230)**
Due to actuarial gains and losses (Note 18)	**3,813**	883	**-**	**-**	**4,696**
Consolidated entities accounted for using the equity method (Note 7)	**15,402**	**-**	**-**	(19,779)	**(4,377)**
VALUATION ADJUSTMENTS IN EQUITY	**20,544**	**(2,702)**	**-**	**(19,779)**	**(1,937)**

In financial years 2021 and 2020, the item “Transfers and others” in Consolidated entities accounted for using the equity method discloses the interest of the Group in the equity increase, due mainly to Valuation adjustments and Translation differences adjustments accounted for in Equity of the financial statements of such associates.

12.6 Interim dividend

During financial year 2021, the Board of Directors of the parent company has approved the distribution of two interim dividends for an aggregate amount of EUR 39,208 thousand, which are shown as a reduction of the Group's equity. The interim financial statements prepared by the parent company of S.A. Damm Group, showed the existence of sufficient resources for the distribution of this interim dividend (see Note 26. Distribution of Profit).

12.7 Non-controlling interests

Detail by companies of “Non-controlling interests” in the consolidated balance sheet at 31 December 2021 and 2020 and the profit and loss of the external members in these years follows:

	Thousand euros			
	2021		2020	
Entity	**Non-controlling interests**	**Result attributed to Non-controlling party**	**Non-controlling interests**	**Result attributed to Non-controlling party**
Aguas San Martín de Veri, S.A.	72	3	69	2
Alfil Logistics, S.A.	7,761	828	6,932	498
Distribution companies	8,084	411	8,316	(990)
Other	1,255	43	(284)	(229)
TOTAL	**17,172**	**1,285**	**15,033**	**(719)**

13. Deferred Income

Detail of this item in financial years 2021 and 2020 is as follows:

	Thousand euros	
	2021	2020
Capital Grants	2,989	3,233
Closing balance	**2,989**	**3,233**

14. Bonds and other securities

As of 31 December 2021 the Group has, from the exercise of the voluntary partial repayment of the bondholders dated 01/12/2021 for the amount of EUR 16.1 million, has bonds in issue for the aggregate amount of non-current EUR 159 million (EUR 175 million in 2020) from the issue dated 01/12/16 by Corporación Económica Delta, S.A., of bonds convertible to Ebro Foods, S.A shares. Such amount is stated in the attached consolidated balance sheet net of execution expenses and of ancillary financial instruments.

This issue accrues a 1% fixed annual nominal interest rate, was issued at par value and the final maturity is in December 2023 (see also Notes 3.11 and 15).

As of 31 December 2021, the conversion price of the bonds is EUR 21.58 per Ebro Foods, S.A. share. The bonds are listed in Freiverkehr Frankfurt's Exchange open Market.

With regard to this issue of bonds convertible in Ebro Foods, S.A. shares the existence of implicit derivative in the aforesaid issue must be taken into account.

Fair value of all the derivative instruments related to the issue of Ebro Foods, S.A. convertible bonds amounts at 31 December 2021 to EUR 20 thousand (EUR 35 thousand at 31 December 2020).

The effect in the profit and loss account of the evolution of the value of such derivatives has been a credit for the amount of EUR 16 thousand (EUR 117 thousand in 2020) under the heading "Other interest and similar income" of the consolidated profit and loss account enclosed.

Valuation technique of financial derivatives

Adoption of IFRS 13 requires an adjustment in valuation techniques used by the Group to obtain the fair value of its derivatives. The Group implements a credit risk adjustment in order to reflect both the own risk and the counterparty's in the fair value of the derivatives.

Specifically, for the determination of the credit risk adjustment, a technique based in the calculation through models of the expected total exposure (which includes both the current and potential exposures) has been applied adjusted by the probability of default over the time and by the severity (or potential loss) assigned to the Group and each of the counterparties.

More specifically, credit risk adjustment has been obtained from the following formula:
EAD * PD * LGD where:

- EAD (Exposure at default): Exposure at default at a given time. Exposure at the time of default (EAD) is calculated using simulation scenarios with market price curves (Ex.: Monte Carlo).
- PD (Probability of default): Probability that one of the counterparties defaults at a given time.
- LGD (Loss given default): Severity = 1- (recovery rate): Percentage of the loss that finally occurs when one of the counterparties defaults.

Expected total exposure of derivatives is obtained by using observable market inputs, such as interest rate, exchange rate and market situation volatilities at measurement date curves. Market information is obtained from external sources renowned in financial markets.

Inputs applied to obtain the own credit risk and counterparty's (determination of the probability of default) are mainly based in the application of the own or similar companies' credit spreads currently negotiated in the market (CDS curves, IRR debt issuances). For counterparties having credit rating available, credit spreads used are obtained from the CDS (Credit Default Swaps) listed in the market.

In addition, a 40% standard recovery rate (severity 60%) has been applied to determine both the own risk and the credit risk of the banking counterparty.

15. Financial Liabilities

Balance of financial liabilities at 31 December 2021 and 2020, as well as maturity expected are as follows:

	Thousand euros							
	Debts at 31 December 2021							
	Balance at	Short term	Long term					Long term
	31.12.2021	2022	2023	2024	2025	2026	Later	Total
Loans	**307,755**	29,159	11,952	110,584	8,604	148,673	15,099	**294,912**
Interests payable	**379**	379	-	-	-	-	-	-
Other debts	**39,447**	1,562	758	662	547	161	19,441	**21,569**
Total financial debt	**347,581**	**31,100**	**12,710**	**111,246**	**9,151**	**148,834**	**34,540**	**316,481**

	Thousand euros							
	Debts at 31 December 2020							
	Balance at	Short term	Long term					Long term
	31.12.2020	2021	2022	2023	2024	2025	Later	Total
Loans	**264,544**	48,914	46,401	52,089	107,525	1,475	8,140	**215,630**
Interests payable	**290**	290						
Other debts	**4,795**	1,201	1,247	770	660	543	374	**3,594**
Total financial debt	**269,629**	**50,405**	**47,648**	**52,859**	**108,185**	**2,018**	**8,514**	**219,224**

a) Loans and other credits

As part of Damm's commitment to further reduce its environmental impacts on the environment, the organisation has signed sustainable financing for EUR 200 million with a number of financial institutions to further strengthen its commitment. This financing will be linked to the achievement of a series of sustainability objectives, such as reducing the weight of non-recoverable waste generated each year in terms of hectolitres produced, and generating more renewable energy for self-consumption from the production centres.

S.A. Damm subsidiaries Estrella de Levante S.A, Font Salem S.L., Compañía Cervecera Damm S.L.U. and Rodilla Sánchez S.L. acted as guarantors of these financing transactions.

At 31 December 2021 the Group companies had undrawn credit facilities in the amount of EUR 405 million (EUR 361 million at 31 December 2020), which largely covers all the needs of the Group according to the existing short term commitments.

The Group's debts with credit institutions, as well as credit lines and other bank financing instruments, are partly indexed to EURIBOR, to which a market spread is applied, and the rest are indexed to a fixed rate.

16. Rights of use liabilities

Liabilities related to leases under IFRS 16 are as follows, in thousands of euros:

Lease liabilities	2021	2020
Non-current	153,990	161,676
Current	25,409	25,342

Likewise, lease cash flows (not discounted) in thousand euros are as follows:

	Thousand euros	Thousand euros
	2021	2020
Less than one year	28,982	29,124
Between two and five years	78,622	80,337
More than five years	98,792	107,426

17. Information on the average payment to suppliers period

Trade and other payables mainly includes the amounts outstanding for trade purchases and related costs.

With regard to the information required by the Third Additional Provision of Act 15/2010, dated 5 July after the Act entering into force and subsequent resolution dated 29 January 2016 of the Instituto de Contabilidad y Auditoría de Cuentas (Accounting and Auditing Institute), the table below shows the volumes and payment ratios for years 2021 and 2020.

The table refers to the suppliers that are by nature trade creditors related to debts with goods and services suppliers, and therefore it includes the details related to “Trade and other payables” of the current liabilities of the consolidated balance sheet at 31 December 2021 and 2020 for subsidiaries of the Group located in Spain.

	Year 2021 Days	Year 2020 Days
Average payment to suppliers time	57	60
Paid transactions ratio	58	61
Outstanding transactions ratio	55	50
	Amount (thousand euros)	Amount (thousand euros)
Total payments made	1,050,521	899,557
Total outstanding payments	152,653	121,605

The payment term applicable to the companies of the Group in years 2021 and 2020 pursuant to the Act 11/2013, dated 26 July, is 30 days, unless a longer term is agreed in contract, which cannot exceed in any case 60 days.

18. Retirement schemes (post-employment schemes)

18.1 Defined benefit post-employment schemes

Certain companies of the Group have the commitment of supplementing the Social Security public benefit schemes of certain employees and dependents, in the event of retirement, permanent disability, bereavement and loss of parents.

The defined benefit scheme consists of retirement annuities reversible, with a fixed amount not related to salary or social security parameters. The annuities guaranteed by the scheme are increased under real CPI.

At 31 December 2021 and 2020, the balance for defined benefit obligations and the fair value of the scheme assets were:

	Thousand euros	
	2021	**2020**
Present value of the obligations	49,079	49,710
Fair value of the scheme assets	46,612	50,419

The table below shows the conciliation between opening and closing balance of the current value of the defined benefits obligation:

	Thousand euros	
	2021	**2020**
Present value of the obligations at the beginning of the financial year	**49,710**	**55,211**
Current service cost	**-**	**-**
Interests costs	263	373
Actuarial gains/(losses):	2,411	(2,243)
Actuarial gains/(losses) for changes on financial assumptions	**-**	**-**
Experience actuarial gains/(losses)	2,411	(2,243)
Benefits paid	(3,305)	(3,631)
Present value of the obligations at 31 December	**49,079**	**49,710**

Changes in fair value of the scheme assets in financial years 2021 and 2020 are as follows:

	Thousand euros	
	2021	**2020**
Fair value of scheme assets at beginning of the financial year	**50,419**	**55,827**
Interest revenue from scheme assets	267	377
Return on scheme assets (excluding the lesser net interest expense)	83	(1,065)
Employer contributions/(Redemptions)	(852)	(1,089)
Benefits paid	(3,305)	(3,631)
Fair value of scheme assets at 31 December	**46,612**	**50,419**

“Scheme assets” are those which will be used to settle directly the obligations, and comply with the following conditions:

- They are not held by the consolidated entities, but by a third party legally separate from the Group that is not a related party.
- They are available to be used only to pay or fund employee benefits, and are not available to the Group’s own creditors (even in bankruptcy), and cannot be returned to the consolidated entities, unless either: the remaining assets of the fund are sufficient to meet all the related employee benefit obligations of the scheme or the reporting entity; or the assets are returned to the reporting entity to reimburse it for employee benefits already paid by the Group.
- Assets held by a long-term employee benefits entity (or fund) are not-transferable financial instruments issued by the entity.

At 31 December 2021 and 2020, fair value of the scheme assets allocated to cover post-employment benefits is breakdown as follows:

	Thousand euros	
Nature of the scheme assets allocated to cover commitments	**2021**	**2020**
Collective insurance policies	46,612	50,419

Therefore, 100% of the Scheme assets are classified as qualifying insurance policies.

There are no other assets that can be classified as “reimbursement rights”.

As all the commitments are financed through insurance contracts, neither is the entity exposed to unusual market risks nor is it necessary to apply assets-liabilities correlation techniques or longevity swaps. There are not either transferable financial instruments held as scheme assets or scheme assets that are real estate occupied by the entity.

The entity has not responsibility on the scheme governance beyond the participation of the negotiation of the Collective Labour Agreements determining the benefits to pay and the payment of the required contributions. The management of the scheme is carried out by the insurer.

The following table shows the reconciliation between the present value of the defined benefits obligation and the fair value of the scheme assets in the balance sheet

	Thousand euros	
	2021	**2020**
Present value of the obligations at 31 December	49,079	49,710
Fair value of scheme assets at 31 December	46,612	50,419
Deficit / (Excess) of the Plan	**2,467**	**(709)**
Limit to the asset	**-**	**-**
Net Asset/(Liability) at 31 December	**2,467**	**(709)**

There are no other amounts not recognised in the balance sheet.

Amounts accounted for in results for post-employment benefits are as follows:

Components of the headings recognised in profit and loss	**Thousand euros**	
	2021	**2020**
Current service cost	**-**	**-**
Net interest	(4)	(4)
Past service cost	**-**	**-**
Total expense/(revenue) recognised in profit and loss account	**(4)**	**(4)**

- Current service cost – the increase in the fair value of the obligations arising from the services provided during the year by the employees, in the items "Personnel expenses".
- The interest cost and the expected return on plan assets have been replaced in the new standard by a net interest amount, which is calculated by applying the discount rate to the liability (or asset) for the commitment at the beginning of the period.
- Gain or loss resulting from any curtailment or settlement of the Scheme is charged to income for the financial year in which the right of the beneficiary to such curtailment or settlement arises, this being the difference between the present value of the defined benefit obligations being settled, as of the settlement date, and the settlement price, including the scheme assets transferred and the payments made directly by the entity within the settlement.
- Past service cost arises from the reduction of the benefits to be paid to a significant number of employees that leave the scheme.
- "Actuarial gains and losses" are those arising from changes in actuarial assumptions used to quantify the obligations, the difference between assumptions and experience, as well as the income from the assets in excess of net interest. The Group accounts for the Gains and Losses in the equity in the period in which they are incurred and record them in consolidated companies' reserves or in the reserves of the parent company, as appropriate.

The amounts recognised in equity for post-employment benefits are as follows:

Components of the items recognised in equity	**Thousand euros**	
	2021	**2020**
Return on scheme assets (excluding the lesser net interest expense)	83	1,065
Actuarial gains/(losses):	(2,410)	(2,243)
Actuarial gains/(losses) for changes in demographical assumptions	**-**	**-**
Actuarial gains/(losses) for changes on financial assumptions	**-**	**-**
Experience actuarial gains/(losses)	(2,410)	(2,243)
Total amount accounted for in equity during the year	**(2,327)**	**(1,178)**

The amount of the commitments has been calculated on the following basis:

- Calculation method: “Projected Unit Credit Method”, sees each period of service as giving rise to an additional unit of benefit entitlement and measures each unit separately.
- Actuarial assumptions used: unbiased and compatible. Specifically, most significant actuarial assumptions are:

Actuarial Assumptions	Year 2021	Year 2020
Discount rate	0.93%	0.55%
Mortality tables	Perm/f-2020	Perm/f-2000P
Disability tables	Disability Tot	Disability Tot
Wage growth	n/a	n/a
Annual accumulative CPI	2.0%	2.0%

- Estimated retirement age for each employee is the first age in which he/she is entitled to retirement.
- Discount rate has been determined with reference to the rates at 31 December 2021, for securities with a term similar to the benefit payments expected, specifically the index iBoxx € Corporates AA+ 10.

The effect of the changes in the following assumptions on definite benefit obligations at the end of the financial year, keeping the rest of the assumptions constant, is as follows:

Actuarial Assumptions	Year 2021
Discount rate (+1%)	44,461
Discount rate (-1%)	53,668
Annual accumulative CPI (+1%)	54,357
Annual accumulative CPI (-1%)	44,943

In order to determine the fair value of the insurance contracts related to pensions and the fair value of the scheme assets, the value of future payments has been considered discounted at the discount rate, since the payment flows expected guaranteed by the insurance company of the relevant policy are matched to the obligations expected future flows. For that reason, potential fair changes at the end of the period in the discount rate assumption would have the same effect in the fair value of the insurance contracts related to pensions and the fair value of the scheme assets.

Weighted average duration of the defined benefit obligations at the end of the financial year is around twelve years.

Pursuant to the laws in force, all the supplementary benefits commitments undertaken by the companies of the Group are outsourced. Given their defined benefit nature and pursuant to the contracts clauses, the Group pays annually to the insurer the amounts required to ensure that the assets allocated to cover such commitments, managed by the insurer, are enough.

18.2 Defined contribution post-employment schemes

As of 31 December 2021, the Group has implemented benefits in order to supplement the benefits of the public Social Security system of certain employees and their beneficiaries, in the event of retirement, permanent disability, bereavement and loss of parent. These benefits are implemented in the so called "Pension Scheme of S.A. Damm employees". No contribution has been made in years 2021 and 2020.

Further to Note 3.13, S.A. Damm has certain commitments with certain senior managers of the Company by way of retirement, disability and death benefits, outsourced in previous years pursuant to the laws in force through a defined contribution insurance policy. The charge to the Consolidated Profit and Loss Account for financial year 2021 amounted approximately to EUR 73 thousand.

19. Other current liabilities

The amount of this heading at the end of financial year 2021 and 2020 is as follows:

	Thousand euros	
	2021	**2020**
Public administrations (Note 24.3)	41,924	37,246
Personnel accruals	27,759	22,634
Other debts	10,290	10,842
Closing balance	**79,973**	**70,722**

20. Revenue

Net turnover includes the sales of finished product of beer, water, soft drinks, coffee and sandwiches, as well as the sale of energy surplus from the cogeneration activity to third parties. Such amount is disclosed net of the Beer Special Tax expense accrued, which amounts in financial year 2021 to EUR 80 million (EUR 79 million in 2020).

The heading "Other operating income" essentially includes the Group revenues from the cost recovery from the operating and ordinary course of business, such as "Revenue from Sales of Advertising Material".

21. Expense

The main expenses of the Group by nature are as follows:

	Thousand euros	
	2021	**2020**
Raw materials and consumables used	618,465	512,075
Employee costs	209,080	194,188
Other operating expenses	450,333	370,537

21.1. Raw materials and consumables used

This item breakdown is as follows:

	Thousand euros	
	2021	2020
Purchases	632,799	514,200
Change in inventories (Note 9)	(15,411)	(2,125)
Total	**617,388**	**512,075**

21.2. Employee costs

	Thousand euros	
	2021	2020
Wages and Salaries	154,027	140,788
Social Security	43,511	42,080
Other personnel expenses	11,542	11,320
Total	**209,080**	**194,188**

The number of employees of the Group as of 31 December 2021 and 2020, by professional category, is as follows:

	Number of Persons	
	2021	2020
Senior Management	10	10
Technical, Sales and Administration Personnel	2,709	2,508
Production Personnel	2,381	2,189
Total	**5,100**	**4,707**

As of 31 December 2021 and 2020, the distribution of personnel and members of the Board of Directors by category and sex is as follows:

	2021		2020	
	Men	Women	Men	Women
Senior Management	9	1	9	1
Technical, Sales and Administration Personnel	1,701	1,008	1,580	928
Production Personnel	1,759	622	1,592	597
Total	**3,469**	**1,631**	**3,181**	**1,526**
Board of Directors	7	1	7	1

The number of disabled personnel hired by the Group is 43 persons in 2021 and 37 persons in 2020, within the category "Technical, Sales and Administration Personnel".

Share-based compensation

Neither the Group nor its subsidiaries have implemented a remuneration scheme related to the evolution of the stock value of the shares of the parent company depending on the achievement of certain objectives.

Amendment or termination of contracts

During financial years 2021 and 2020 no transaction alien to ordinary activities of the Group implying an amendment or early termination of any contract between the Group of any of its Shareholders, Directors or person acting on their behalf has occurred.

21.3. Other Information

Auditor fees for the companies of Damm Group and subsidiaries paid to the main auditor and related entities during financial year 2021, amount to EUR 346 thousand (EUR 288 thousand in 2020), of which EUR 136 thousand (EUR 115 thousand in 2020) refer to services provided to Sociedad Anónima Damm. In addition, auditor fees paid to other auditors in the audit of several companies of the Group amounted to EUR 124 thousand (EUR 108 thousand in 2020).

On the other hand, fees related to other professional services provided to the companies by the main auditor of the Group and related entities amount in 2021 to EUR 119 thousand (EUR 220 thousand in 2020). In addition, other verification services required by the applicable regulations were provided during the year in the amount of EUR 27 thousand (EUR 32 thousand in 2020).

22. Investment income

The detail of the items of this heading in the consolidated profit and loss account by origin is:

	Thousand euros	
	2021	**2020**
Income from equity investments	1,366	681
Other interest and financial income	374	1,550
	1,740	**2,231**

The amounts recorded under "Other financial interest and income" relate mainly to accrued interest related to current financial assets and cash and cash equivalents during the year (see Notes 8, 10.2 and 11). In 2020, they relate to interest on late payment for the refund of payments on account for 2017 and 2016 (see Note 24).

23. Finance expenses

The detail of the items of this heading in the consolidated profit and loss account by origin is:

	Thousand euros	
	2021	2020
Finance expenses and similar expenses	7,989	8,897
Loan interests	3,321	3,245
Total Finance expenses	**11,310**	**12,142**
Exchange rate differences	**1,934**	**1,525**

The heading "Finance expenses and similar expenses" includes the interest expense accrued in the issue of convertible bonds (Note 14) for an amount of EUR 4,082 thousand in 2021 (EUR 5,457 million in 2020) and the interest expense related to lease liabilities for the amount of EUR 3,906 (EUR 3,440 in 2020) (see Note 2.1).

24. Taxation

24.1 Consolidated Tax Group

Since financial year 2009, and pursuant to the resolutions of the relevant Shareholders' General Meetings of all the companies that would be part of the tax group, the Group started to pay taxes under the regime of consolidated taxation within Tax Group 548/08.

Companies included in this group in year 2021 are the following:

Companies in the Tax Group
S.A.Damm
Agama Manacor, 249 S.L.U
Aguas de San Martín de Veri, S.A.
Artesania de la Alimentación, S.L.
Balear de Cervezas, S.L.
Cafés Garriga 1850, S.L.
Cerbeleva S.L.
Cervezas Damm Internacional, S.L.
Cervezas Victoria 1928, S.L.
Cervezas Victoria Málaga, S.L.
Comercial Distribuidora Cervezas del Noroeste S.L.
Comercial Mallorquina de Begudes, S.L.
Comercial Plomer Distribucions, S.L.
Compañía Cervecera Damm, S.L.
Compañía Damm de Aguas, S.L.
Compañía de Explotaciones Energéticas, S.L.
Compañía inversora del Maestrazgo, S.L.

Corporación Económica Delta, S.A.
Damm Atlántica, S.A.
Damm Canarias, S.L.
Damm Cuba, S.L.
Damm Restauración. S.L.
Dayrovelli, S.L.
DDI Nexia, S.L.
DDI Provea, S.L.
Distrialmo, S.L.
Distribución Directa Integral, S.L.
Distribucions de Begudes Marina Alta, S.L.
Distribuidora de Begudes Movi, S.L.
Distridam, S.L.
El Obrador de Hamburguesa Nostra, S.L.
Envasadora Mallorquina de Begudes, S.L.U.
Estrella de Levante Fábrica de Cerveza, S.A.
Estrella del Sur Distribuciones Cerveceras, S.L.
Font Salem, S.L.
Friosevinatural, S.L.
Gestión Fuente Liviana, S.L.
Hamburguesa Nostra Franquicia, S.L.
Hamburguesa Nostra, S.L.
Maltería La Moravia, S.A.
Mascarell Comercial de Bebidas, S.L.
Minerva Global Services, S.L.
Nabrisa Distribuciones, S.L.
Nostra Restauración S.L.U.
Pallex Iberia, S.L.
Plataforma Continental, S.L.
Pumba Logística, S.L.
Rodilla Sánchez, S.L.
Rumbosport, S.L.
S.A. Distribuidora de Gaseosas
Setpoint Events, S.A.

24.2 Financial years pending to be verified and tax audit actions

As of 31 December 2021, 5 years for Corporate Tax and 4 years within the time limit for VAT, Individuals Income Tax and Special Tax are open for tax audit, with the possibility to be revised by the Tax Authorities.

However, these limitation periods for corporate income tax have been modified as a result of COVID-19:

In accordance with the provisions of the Ninth Additional Provision of Royal Decree Law 11/2020 of 31 March and the 1st Additional Provision of Royal Decree Law 15/2020 of 21 April, the period between 14 March and 30 May 2020 will not count for the purposes of the limitation periods established in Act 58/2003, of 17 December.

However, with the approval of Act 11/2021, of 9 July, on measures to prevent and combat tax fraud (specifically its Third Final Provision, which amends Additional Provision 9 of Royal Decree-Law 11/2020 of 31 March), the last tax period to be affected by the suspension of the limitation period is 2015, (given that it is the only one whose limitation period ends before 1 July 2021), as follows:

Year	End of voluntary filing period	End of limitation period without taking into account COVID-19	End of limitation period taking into account COVID-19
2015	25/07/2016	25/07/2020	11/10/2020

For corporate income tax for 2016 onwards, the suspension of the statute of limitations will no longer apply and the provisions of the General Tax Act will apply without any particularity.

Formal enquires were raised for the following years:

a) Partial formal enquiries in years 2006-2011

Contested tax assessments - dated 11 May 2012 and 26 November 2013 - were signed, without penalties, for years 2006 to 2008 and years 2009 to 2011 respectively. The tax liability assessed is related in full to the deduction for extraordinary interest events. Appeal was lodged against such assessments before the Central Economic Administrative Court (Tribunal Económico Administrativo Central), which dismissed such appeals. S.A. Damm, as parent company of Tax Group 548/08, appealed such decisions before the National Court (*Audiencia Nacional*). At the end of 2017 the National Court dismissed such appeals, a decision that has been appealed for cassation before the Supreme Court. Such appeal was accepted for proceeding was finally upheld in July 2021, voiding thus the resolution issued (Note 24.5).

b) Formal enquiries in years 2011-2013

On the 22 October 2015 formal inquiries have been raised for the Income Tax, Value Added Tax and Withholding and Payments on Account for the period 2011-2013 of the companies Compañía Cervecera Damm S.L., Corporación Económica Damm S.A., Estrella de Levante Fábrica de Cerveza S.A.U, Font Salem S.L., Maltería La Moravia S.L. and Plataforma Continental S.L. As they are part of Tax Group 548/08, tax audit actions were also carried with the company S.A. Damm as parent of the Tax Group.

With regard to these formal enquiries for the Corporate Tax, in the 7th of July, 2017, S.A. Damm signed Tax Assessments in agreement -without penalties -with regard to all the companies under audit (in its capacity of parent company of Tax Group 548/08). In the same date and also in agreement and without penalties, Tax Assessments were subscribed with regard to the Personal Income Tax (Withholding and Payments on Account) and Value Added Tax and Contested Tax Assessments only with regard to the deductibility of the interests in arrears in Tax Assessments.

Appeal was lodged against such Contested Tax Assessment before the Central Economic Administrative Court (Tribunal Económico Administrativo Central) by S.A. Damm in its capacity of parent company of Tax Group 548/08), and notice of the dismissal of the appeal was served in January 2020, against which an appeal has been lodged before the National Court (*Audiencia Nacional*).

c) Partial formal enquiries in years 2015 and 2016

On the 21 June 2018, partial formal inquiries have been raised for the Corporate Tax, for the period 2015 and 2016 related to the Capitalisation Reserve incentive.

As a result of such inquiries, S.A.Damm signed Tax assessments in Agreement, without penalty and Contested tax assessments, also without penalty. With respect to the latter, notice of an assessment resolution for EUR 1,425 thousand was served in December, and the relevant claim has been filed with the TEAC and a stay has been requested. Notice has been served to the Company of the rejection of this claim, against which an administrative appeal has been lodged with the National High Court.

Due to possible different interpretations of the tax laws, the result of the tax audits in progress and those carried out in the future by the Tax Authorities for the years subject to assessment may give rise to tax liabilities. That notwithstanding, in the opinion of the tax advisors and the Directors, the possibility of the confirmation of significant liabilities in addition to those accounted for in these Financial Statements is remote.

24.3 Balances held with the Tax Authorities

Debtor and creditor balances with the Tax Authorities as of 31 December 2021 and 2020 were:

	Thousand euros	
	2021	**2020**
Debtor balance		
Income tax	6,088	5,225
Value Added Tax	14,228	30,521
Other	499	813
Total	**20,815**	**36,559**

	Thousand euros	
	2021	**2020**
Creditor balance		
Income tax	287	47
Value Added Tax	2,645	3,251
Special Taxes on Beer, Individuals Income Tax and other	38,992	33,948
Total	**41,924**	**37,246**

Debtor balances are included under “Trade and Other Receivables” of the assets of the consolidated balance sheet.

The balances payable are shown under "Other current liabilities" on the liabilities side of the consolidated balance sheet enclosed herewith.

Since the 1 January 2021, the Company, together with the subsidary Compañía Cervecera Damm S.L., pay taxes within the special regime of Group of Entities, regulated in Chapter IX of Section IX of the Act 37/1992 on VAT, with VAT number 169/20. S.A. Damm is the parent company and at 31 December 2021 the subsidiary is Compañía Cervecera Damm, S.L.

24.4 Reconciliation of accounting and tax income

The reconciliation between the taxable income for the financial year and the accounting income for 2021 and 2020 in thousands of euros follow:

Year 2021	Increase	Decrease	**Amount**
Accounting income for the financial year (after taxes)			**122,658**
Income tax on Continuing Activities	11,717	(17,220)	**5,503**
Income tax on Discontinued Activities	**-**	**-**	**-**
Total Income tax			**5,503**
Individual Adjustments:			
Permanent Differences	13,304	(4,292)	**9,012**
Temporary Differences	17,674	(9,777)	**7,897**
Tax Consolidation Adjustments:			
Temporary Differences	5,042	(8,769)	**(3,727)**
Trade consolidation adjustments:			
Temporary Differences	**-**	(10)	**(10)**
Interest in companies accounted for using the equity method	**-**	(27,002)	**(27,002)**
Tax Losses Offset			**(3,279)**
TAXABLE PROFIT			**111,052**

Year 2020	Increase	Decrease	**Amount**
Accounting income for the financial year (after taxes)			**39,790**
Income tax on Continuing Activities	12152	(16,559)	**4,407**
Income tax on Discontinued Activities	**-**	**-**	**-**
Total Income tax			**4,407**
Individual Adjustments:			
Permanent Differences	21,801	(4,846)	**16,955**
Temporary Differences	11,256	(6,082)	**5,174**
Tax Consolidation Adjustments:			
Temporary Differences	4,388	(5,317)	**(929)**
Trade consolidation adjustments:			
Temporary Differences	**-**	(2)	**(2)**
Interest in companies accounted for using the equity method	**-**	(20,878)	**(20,878)**
Tax Losses Offset			**(2,000)**
TAXABLE PROFIT			**42,158**

The Company files consolidated tax returns within the Tax Group 548/08, the Parent Company of which is Sociedad Anónima Damm. The companies of the aforesaid tax group jointly determine the taxable income therefor which is distributed among them pursuant to the basis set forth by the Instituto de Contabilidad y Auditoría de Cuentas as regards the accounting and determination of the individual tax burden.

Permanents Differences essentially relate to adjustment for donations and the application of the capitalization reserve.

Likewise, temporary differences relate to adjustments for free depreciation, limitations to the deduction of the depreciation of goodwills and intangible, the amortization of the balance updates and the recovery of the limit to the amortization of PPE applied in years 2013 and 2014.

The Parent Company has recorded the Capitalisation Reserve (art. 25 LIS), which allows the reduction of the taxable base for the amount of 10% of the increase of net equity (that will usually tally with the profits obtained by the company and not distributed). The limit for this adjustment is 10% of the taxable base before the tax losses offset, provided this increase is maintained for 5 years and a reserve is allocated for the amount of this negative adjustment, which must appear separately in the balance sheet and will not be available during these 5 years.

24.5 Income tax recognised in profit and loss account

The reconciliation between the income tax expense resulting from applying the general tax rate in force in Spain and the expense for such tax in years 2021 and 2020 follows:

	2021	**%**	**2020**	**%**
PRE-TAX PROFIT/(LOSS)	**128,161**		**44,197**	
Income tax theoretical expense	(32,040)	(25%)	(11,049)	(25%)
Taxation on reversion of portfolio provisions	-	-	(1,399)	(3%)
Tax adjustments	1,286	1%	(1,044)	(2%)
Equity method total net profit effect	6,751	5%	5,220	12%
Tax losses carryforwards applied in the year and/or activated	-	-	250	1%
Tax deduction and other	5,172	4%	4,013	9%
Other provisions (Note 24.2.a)	13,328	10%	(398)	(1%)
Income tax	(5,503)	(5%)	(4,407)	(9%)

	Thousand euros	
	2021	2020
Current income tax and other	(10,772)	(5,607)
Deferred income tax advancing (expense and income)	5,269	1,200
	(5,503)	**(4,407)**

Current income tax is calculated by applying 25% to the estimated taxable base for the financial year.

24.6 Taxes recognised in equity

Regardless of the income tax recognised in the consolidated profit and loss account, in financial years 2021 and 2020 the Group has passed on its consolidated equity the following accumulated taxes under the following headings:

	Thousand euros	
	2021	2020
From the valuation of financial instruments:	(361)	591
Due to actuarial gains and losses and other adjustments	582	(294)
TOTAL Taxes recognised in equity	**221**	**297**

24.7 Deferred tax

Under the laws in force, in financial years 2021 and 2020 certain temporary differences have arisen that must be taken into account when calculating the relevant income tax expense.

The difference between 2021 and previous years' burden tax, and the burden tax already paid or to be paid for these years, included under Deferred Tax Assets and Deferred Tax Liabilities has arisen as a result of temporary differences with origin in several financial years.

Main deferred tax assets and liabilities recognised by the Group and changes during the year follow:

Receivable deferred tax with origin in:	Thousand euros	
	2021	2020
Goodwill impairment losses and intangible tax adjustments	4,803	3,714
Credits and deductions	23,030	14,413
Other provisions	941	614
Capitalisation reserve	1	254
Financial Assets held for sale valuation	2	9
Amortisation limit	2,706	3,053
Balance update	4,245	4,679
Lease agreements tax effect (IFRS 16)	2,000	1,682
Other	6,997	3,861
TOTAL Deferred Tax Assets	**44,725**	**32,278**

Payable deferred tax with origin in:	Thousand euros	
	2021	2020
Liberty of depreciation and other intangible tax adjustments	(5,655)	(5,079)
Other non-current liabilities	(210)	(458)
Harmonisation adjustments	-	-
Allocation of capital gains	(1,454)	(1,725)
Other	(11,787)	(4,315)
TOTAL Deferred Tax Assets	**(19,106)**	**(11,577)**

Temporary differences arising from interest in associates and joint arrangements are irrelevant.

25. Net profit and loss on impairment and disposal of assets and financial instruments

25.1 Net profit and loss on impairment and disposal of non-current assets

Disaggregation of "Net profit and loss on impairment and disposal of non-current assets" for financial years 2021 and 2020 is as follows:

	Thousand euros	
	2021	2020
Goodwill impairment (Note 4)	(1,248)	-
Impairment and disposal of property, plant and equipment	-	(3,339)
Impairment and disposal of holdings	(3,911)	-
Net gain/(loss) on impairment and disposal of non-current assets	**(5,159)**	**(3,339)**

"Impairment and Disposal of property, plant and equipment" discloses the difference between recoverable value and accounting value of several assets identified during the refit, improvement and modernization of several plants, logistic centres as well as in points of sale of the Food and Beverages business.

26. Appropriation of results

Profit for the financial year de la Parent Company of Group, S.A.Damm, has been EUR 67,231 thousand. The proposal for the distribution of results for financial year 2021 the Board of Directors will submit to the approval of the Shareholders' General Meeting is the following:

	Thousand Euros
To Dividends (*)	62,739
To Voluntary Reserve	4,492
Net Profit of the Parent Company for financial year 2021	**67,231**

(*) Refer to EUR 0.24 gross for every share issued (other than treasury shares) existing at the time of the distribution. The amount of the dividend is calculated taking into account the issued shares existing at the time of the preparation of these financial statements. The amount could change depending of the number of issued shares existing at the time of the payment.

Of the amount allocated for dividends, interim dividends totalling EUR 39,208 thousand have already been approved in 2021 and are recognised under "Interim dividend" in equity in the balance sheet.

At the date of approval of the interim dividend, the Company had the necessary liquidity to pay the dividend in accordance with the provisions of the Capital Company Act. The interim financial statements prepared in accordance with the legal requirements showing the existence of sufficient liquidity for the distribution of dividends were as follows:

	1st Dividend	2nd Dividend
Payment Date	15/10/2021	15/12/2021
	Million Euros	
Interim dividend	15.7	23.5
Cash liquidity	168.5	151.8
Undrawn credit liquidity	414	414
Total liquidity	582.5	565.8
	Euros	
Gross dividend per share	0.06	0.09

Existing profit forecasts at each payment date allowed for the distribution of the dividend.
The proposed supplementary dividend is subject to shareholder approval at the Annual General Meeting and is not included as a liability in these financial statements.

27. Earnings per share

Basic earnings per share / Diluted earnings per share

Basic earnings per share is determined by dividing the net result attributed to the Group in one year by the weighted average number of the outstanding shares during this year, and excluding the average number of treasury shares held over the year.

Diluted earnings per share shall be calculated by dividing the net result attributable to ordinary equity holders adjusted by the effect attributable to dilutive potential ordinary shared and the weighted average number of ordinary outstanding shares during the period adjusted by the weighted average number of the ordinary shares that would be issued if all the potential ordinary shares were converted into ordinary shares. Conversion is considered to take place for such purposes at the beginning of the period or when the potential ordinary shares are issued, if they had been issued during the period.

As there are no dilutive equity instruments, basic earnings per share coincide with diluted earnings per share, and have been determined as follows:

	2021	2020	Change
Net profit for the financial year (million euros)	121.37	40.51	80.86
Weighted average number of outstanding shares (million shares)	270.08	270.08	-
Less: Treasury shares (million shares)	8.74	11.42	(2.68)
Average number of outstanding shares (million shares)	261.34	258.66	2.68
Adjusted average number of shares for the calculation of diluted earnings per share (million shares)	261.34	258.66	2.68
Basic / diluted earnings per share (euros)	0.46	0.16	0.30

28. Events after the balance sheet date

No events occurred after the year end.

29. Transactions with related parties

29.1. Balances and transactions with related parties

Transactions between the Company and its subsidiaries, which are related parties, are part of the ordinary course of business of the company and have been eliminated in the consolidation process, and therefore not disclosed in this Note.

a) Shareholders

During financial year 2021 there have been no relevant transactions between the Parent Company and its shareholders, other than the transaction disclosed in Note 12.4 regarding treasury shares transactions.

b) Associates, joint arrangements and other related parties

Transactions with associates, joint arrangements and other related parties mainly refer to sales and purchases of products made under the Group usual tariffs less the relevant rebates. Such transactions are as follows:

	Thousand euros						
	2021						
	Purchases	**Sales**	**Services received**	**Services provided**	**Financial income**	**Dividend received**	**Credits (Note 8)**
BEVERAGES SUBSET	6,913	-	17	298	134	-	-
DISTRIBUTION SUBSET	14,598	44,317	1,343	341	9	200	600
FOOD AND BEVERAGE	-	-	-	-	-	-	-
EBRO FOODS, S.A.	6,686	-	-	-	-	20,498	-
DISA GROUP	13,342	251	4,486	24	-	-	-

	Thousand euros						
	2020						
	Purchases	Sales	Services received	Services provided	Financial income	Dividend received	Credits (Note 8)
BEVERAGES SUBSET	8,547	2	40	540	530	-	19,200
DISTRIBUTION SUBSET	3,155	63,028	1,078	486	29	268	1,000
FOOD AND BEVERAGE	-	-	-	-	-	50	-
EBRO FOODS, S.A.	4,855	-	-	-	-	45,131	-

c) Directors and Senior Management

The members of the Board of Directors and Senior Managers, as well as the shareholders represented in the Board of Directors, have not taken part in any unusual and/or relevant transaction of the Group during financial years 2021 and 2020.

29.2. Remunerations of the Board of Directors

Article 28 of the Articles of Association of the Parent Company sets forth that the members of its Board of Directors will receive as a share of the profit for the financial year of the company an amount set according to such profit.

Therefore, the members of the Board of Directors of the Parent Company received during 2021 the following gross amounts:

	Thousand euros	
	2021	2020
Fixed remuneration	1,950	1,450
Variable remuneration	-	-
Payments as per the Articles of	8,019	4,419
Allowances	1,092	1,008
	11,061	**6,877**

In addition, the members of the Board of Directors of the Parent Company have received EUR 320 thousand by way of payment as per the Articles of Association and EUR 1,017 thousand by way of allowances under their membership of other boards of directors of companies of the Group.

As of 31 December 2021 and 2020 the Parent Company had not entered into pension plans or life insurance policies obligations for former or current members of the Board of Directors. That notwithstanding, and for the members of the Board that resigned from their office under certain conditions, the Parent Company recognises certain provisions arising from annuities to its Directors (see Note 3.13).

The amount paid in financial year 2021 by way of professional liability insurance for the Directors has been EUR 55 thousand (was EUR 45 thousand in 2020).

29.3. Senior Management remuneration

Total remuneration for years 2021 and 2020 amounted to EUR 4,476 thousand and EUR 4,417 thousand respectively.

In addition, certain Senior Managers are included in the outsourced policy mentioned in Notes 3.13 and 18.2. The amount of post-employment benefits paid during financial years 2021 and 2020 for certain Senior Managers amounted to EUR 73 thousand and EUR 79 thousand respectively.

30. Information regarding conflicts of interests of the Directors

At the end of financial year 2021 neither the Directors nor any related parties thereof as defined in the Companies Act had disclosed to the rest of the members of the Board of Directors any direct or indirect conflict situation they could had with the interests of the Parent Company.

31. Guarantees provided to third parties

As of 31 December 2021 the Group had suretyships arising from its activities and joint arrangements for the amount of EUR 46.8 million (was EUR 41.9 million in 2020).

The Directors of the Group consider that there will not be no other significant additional liabilities than those accounted for in the consolidated balance sheet under the transactions mentioned in this note.

32. Contingent liabilities and contingent assets

Contingent liabilities:

> There is no significant outstanding litigation, trade related or other, from which relevant contingent liabilities could arise for any of the companies of the Group.

Contingent assets:

> There is no significant outstanding litigation, trade related or other, from which relevant contingent assets could arise for any of the companies of the Group.

33. Environmental information

The Group has in its plant, property, and equipment several elements for the protection and improvement of the environment with an aggregate investment of EUR 49.5 million (was EUR 49.3 million in 2020).

In addition, during financial year 2021, the Group incurred in several expenses in order to protect and improve the environment. Expenses for regular maintenance activities and other amount to an aggregate of 6.3 EUR million (was EUR 6.1 million in 2020).

On the other hand, the Group has contracted an external service for the regular collection of inert waste, and the collection of the rest of residues is contracted with waste management agreed firms.

As of 31 December 2021 the Company does not have any provision for potential environment risks accounted for as there are no significant contingencies related to potential litigation, compensation or other. In addition, the Company has insurance policies as well as safety plans that reasonably ensure the coverage of any possible contingency arising from its environmental activity.

In addition, the Group prepares an environmental report explaining all the aspects and activities carried in this area.

34. Subsidiaries, Join Arrangements and Associates

The detail of Damm Group subsidiaries, joint arrangements and associates as of 31 December 2021 follows (see table):

DAMM GROUP SUBSIDIARIES IN 2021

Name /Registered Office / Activity	Effective Interest		Thousand euros				
	Holder	%	Share Capital	Profit/(Loss) Operating	Profit/(Loss) Net	Other Equity	Total Equity
Agama Manacor 249, S.L.U. (*) Palma (Balearic Islands) Exploitation of all kind of dairy business and manufacturing and selling all kind of food and beverages	S.A.Damm	100,00%	50	(1675)	(1258)	(4.211)	(5.419)
Aguas de San Martín de Veri, S.A. (*) Bisaurri (Huesca) Water bottling and sale	Compañía Damm de Aguas, S.L.	99,59%	3.039	887	709	13.706	17.454
Alfil Logistics, S.A. (*) Madrid Logistic activities operation and sale	S.A.Damm	60,00%	2.320	2.701	2.070	15.012	19.401
Artesania de la Alimentación S.L. (*) Madrid Manufacture and sale of food products for Rodilla stores chain	Rodilla Sanchez, S.L.	100,00%	913	1376	1095	6.068	8.075
Balear de Cervezas S.L. (**) Palma (Balearic Islands) Securities and financial assets holding	S.A.Damm	100,00%	5	-	-	4.995	5.000
Bebidas Ugalde, S.L. (****) Idizabal (Gipuzkoa) Wholesale of any kind of beverages and food	Distribución Directa Integral, S.L.	100,00%	163	(271)	(210)	1385	1337
Brasserie Estrella Damm Québec, Inc (**) Chambly (Quebec) Business services provision	S.A.Damm	100,00%	0	(62)	(62)	(41)	(103)
Cafés Garriga 1850 S.L (*) Barbera del vallès (Barcelona) Coffee, tea and substitutes preparation and sale	Damm Restauración, S.L.	100,00%	18	333	217	958	1.193
Carbóniques Becdamm, S.L.(****) Andorra Wholesale of any kind of beverages and food	Distribución Directa Integral, S.L.	50,50%	3	161	141	541	685
Cerbeleva, S.L. (****) Espinardo (Murcia) Wholesale of any kind of beverages and food	Distribución Directa Integral, S.L.	80,00%	521	(380)	(317)	4.507	4.712
Cervezas Damm Internacional, S.L. (**) Barcelona Acquisition, management, transfer, disposal, operation and holding of securities, shares, interest and other capital or equity securities.	S.A.Damm	100,00%	50	(3)	(1)	103	152
Cervezas Victoria Málaga, S.L. (****) Malaga Wholesale of any kind of beverages and food	DDI Nexia, S.L.U.	100,00%	5	(151)	(131)	(636)	(763)
Cervezas Victoria 1928, S.L. (**) Malaga Brewery and sale of beer and derivatives	S.A.Damm	100,00%	3	(638)	(464)	(929)	(1390)
Comercial Distribuidora de Cervezas del Noreste, S.L. (****) Barcelona Wholesale of any kind of beverages and food	DDI Nexia, S.L.U.	100,00%	33	(319)	(263)	1336	1.107
Comercial Mallorquina de Begudes, S.L. (*) Barcelona Wholesale of any kind of beverages and food	Distribución Directa Integral, S.L.	100,00%	4.000	(2.090)	(1.671)	2.601	4.930
Comercial Plomer Distribucions S.L. (**) Mallorca Purchase, sale, distribution and marketing of all kind of beverages and food. Haulage of any kind of goods.	Distribución Directa Integral, S.L.	100,00%	423	48	45	500	967
Compañía Cervecera Damm, S.L. (*) Barcelona Brewery and sale of beer and derivatives	S.A.Damm	100,00%	20.005	4.233	2.496	146.554	169.055

(*) Companies audited by the auditor of the Parent Company.
(**) Non-audited companies.
(****) Companies audited by other auditor
(****) Half year information reported to CNMV

DAMM GROUP SUBSIDIARIES IN 2021

Name /Registered Office / Activity	Effective Interest		Thousand euros				
	Holder	%	Share Capital	Profit/(Loss) Operating	Profit/(Loss) Net	Other Equity	Total Equity
Compañía Damm de Aguas, S.L. (**) Barcelona Acquisition, management, transfer, disposal, operation and holding of securities, shares, interest and other capital or equity securities.	S.A.Damm	100,00%	30.421	(3)	(25)	(7.407)	22.988
Compañía de Explotaciones Energéticas, S.L. (*) Barcelona	S.A.Damm	100,00%	14.358	1993	1650	5.217	21.226
Corporación Económica Delta, S.A. (*) Barcelona Lease, use and operation of real estate and holding of securities and financial assets	S.A.Damm	99,99%	59.436	(1631)	15.402	49.928	124.767
Compañía Inversora del Maestrazgo, S.L. (**) Madrid Lease, use and operation of real estate and holding of securities and financial assets	Corporación Económica Delta, S.A	100,00%	100	(1)	(0)	20.872	20.971
Crouchback Investments, LTD (**) London (United Kingdom) Securities and financial assets holding	Corporación Económica Delta, S.A.	100,00%	2.254	(8)	(5)	199	2.448
Damm Atlántica S.A. (*) Barcelona Business services provision	S.A.Damm	100,00%	61	(2)	2	460	523
Damm Brewery UK, L.T.D (**) London (United Kingdom) Business services provision	S.A.Damm	100,00%	0	48	73	376	449
Damm Brewery Sweden AB (**) Stockholm (Sweden) Business services provision	S.A.Damm	100,00%	8	16	11	65	83
Damm Brewery (Australia) PTL LTD (**) Sidney (Australia) Business services provision	S.A.Damm	100,00%	0	128	80	108	188
Damm Canarias S.L. (**) Barcelona Wholesale and retail, deposit, handling and transport of any kind of beverages and food.	S.A.Damm	100,00%	5	101	(47)	49	7
Damm Cuba, S.L. (**) Barcelona Wholesale of any kind of beverages and food	S.A.Damm	100,00%	900	(1)	4	(398)	506
Damm Portugal Unipersonal L.D.A (**) Santarem (Portugal) Wholesale of any kind of beverages and food and mineral water sources operation	S.A.Damm	100,00%	5	(1873)	(1480)	(630)	(2.105)
Damm Restauración, S.L. (**) Barcelona Acquisition, management, transfer, disposal, operation and holding of securities, shares, interest and other capital or equity securities.	S.A.Damm	100,00%	8.819	(329)	(1493)	40.662	47.988
Dayroveli S.L. (****) Barcelona Wholesale and retail, deposit, handling and transport of any kind of beverages and food.	Distribución Directa Integral, S.L.	100,00%	4.000	(1126)	(1039)	(2.534)	427
DDI Nexia, S.L.U. (****) San Martín de la Vega (Madrid) Retail sale of all kind of beverages and food	Distribución Directa Integral, S.L.	100,00%	364	431	88	4.627	5.079
DDI Provea S.L. (**) Barcelona Wholesale and retail, deposit, handling and transport of any kind of beverages and food.	Distribución Directa Integral, S.L.	100,00%	5	98	(176)	-	(171)
Dismenorca S.L. (****) Ciutadella (Menorca) Wholesale of any kind of beverages and food	Distribución Directa Integral, S.L.	51,00%	323	804	603	3.414	4.340

(*) Companies audited by the auditor of the Parent Company.
(**) Non-audited companies.
(****) Companies audited by other auditor
(****) Half year information reported to CNMV

DAMM GROUP SUBSIDIARIES IN 2021

Name /Registered Office / Activity	Effective Interest		Thousand euros				
	Holder	%	Share Capital	Profit/(Loss) Operating	Profit/(Loss) Net	Other Equity	Total Equity
Distribución Directa Integral, S.L. (**) (Barcelona) Securities and financial assets holding	S.A.Damm	100,00%	5.585	(2.867)	(6.181)	(10.773)	(11.370)
Distribuidora de Begudes Marina Alta (****) Barcelona Wholesale and retail, deposit, handling and transport of any kind of beverages and food.	Distribución Directa Integral, S.L.	100,00%	5	(532)	(477)	(565)	(1037)
Distridam, S.L. (****) Gava (Barcelona) Wholesale of any kind of beverages and food	Distribución Directa Integral, S.L.	75,30%	213	1471	933	16.110	17.256
Distrialmo, S.L. (****) Barcelona Wholesale of any kind of beverages and food	Distribución Directa Integral, S.L.	90,00%	108	(10)	(35)	669	742
Distriduidora de Begudes Movi, S.L. (****) Martorelles (Barcelona) Wholesale of any kind of beverages and food	Distribución Directa Integral, S.L.	91,10%	82	(326)	(287)	1068	863
El Obrador De Hamburguesa Nostra S.L. (*) Madrid Manufacturing and marketing of any kind of meat products, particularly burgers	Hamburguesa Nostra, S.L.	100,00%	3	(63)	(54)	(607)	(658)
Envasadora Mallorquina de Begudes, S.L. (*) Madrid Wholesale of any kind of beverages and food	Compañía Damm de Aguas, S.L.	100,00%	50	(226)	(226)	(1792)	(1969)
Estrella Damm Chile SpA (**) Santigal (Chile) Wholesale of any kind of beverages and food	Cervezas Damm Internacional, S.L.	100,00%	19	16	15	25	59
Estrella Damm Guinea Ecuatorial S.L. (**) Malabo (Equatorial Guinea) Business services provision	Cervezas Damm Internacional, S.L.	65,00%	8	12	8	8	24
Estrella Damm Consulting (Shanghai) Co. Ltd. (****) Shanghai (China) Business services provision	S.A.Damm	100,00%	44	-	-	(44)	0
Estrella Damm Services Canada, Inc.(**) Vancouver (Canada) Business services provision	S.A.Damm	100,00%	7	10	7	102	116
Estrella Damm Trading Co, Ltd (****) Shanghai (China) Wholesale of any kind of beverages and food	S.A.Damm	100,00%	114	700	769	(1467)	(585)
Estrella Damm US Corporation (**) Florida (USA) Business services provision	S.A.Damm	100,00%	0	159	125	428	552
Estrella de Levante Fábrica de Cerveza, S.A. (*) Espinardo (Murcia) Brewery and sale of beer and derivatives	S.A.Damm	100,00%	7.870	2.286	1983	6.733	16.586
Estrella del Sur Distribuciones Cerveceras, S.L. (****) Dos Hermanas (Sevilla) Wholesale of any kind of beverages and food	DDI Nexia, S.L.U.	100,00%	3	(595)	(527)	(485)	(1010)
Font Salem, S.L. (*) Salem (Valencia) Production, bottling and sale of soft drinks and beer	S.A.Damm Crouchback Investments, Ltd.	96,30% 3,70%	17.939	38.918	29.832	134.241	182.012
Font Salem Investimentos SGPS Unipessoal LDA (****) Santarem (Portugal) Acquisition, management, transfer, disposal, operation and holding of securities, shares, interest and other capital or equity securities.	Font Salem, S.L.	100,00%	5	(3)	11723	82.682	94.410

(*) Companies audited by the auditor of the Parent Company.
(**) Non-audited companies.
(****) Companies audited by other auditor
(****) Half year information reported to CNMV

DAMM GROUP SUBSIDIARIES IN 2021

Name /Registered Office / Activity	Effective Interest		Thousand euros				
	Holder	%	Share Capital	Profit/(Loss)		Other Equity	Total Equity
				Operating	Net		
Font Salem Portugal, S.A. (****) Santarem (Portugal) Brewery and sale of beer and derivatives	Font Salem Investimentos, SGPS	100,00%	2.050	12.086	11.727	80.627	94.404
Gasteiz Banaketa Integrala S.L. (****) Barcelona Wholesale of any kind of beverages and food	Distribución Directa Integral, S.L.	90,00%	2.555	(119)	(114)	(608)	1.834
Gestión Fuente Liviana, S.L. (*) Huerta del Marquesado (Cuenca) Marketing of mineral water and beverages	Compañía Damm de Aguas, S.L.	100,00%	11	1.396	1.159	19.090	20.260
Grupo Cacaolat, S.L. (*) Santa Coloma de Gramanet (Barcelona) Acquisition, sanitisation, homogenisation and supply of milk and its derivatives, manufacture and marketing of all kinds of food products and beverages.	S.A.Damm	100,00%	10.000	(2.079)	(2.275)	18.920	26.645
Hamburguesa Nostra S.L. (**) Madrid Wholesale and retail and restaurants of burgers and any other foods, operation of licenses and licensing and franchising with such activities	Damm Restauración, S.L.	83,30%	216	124	(121)	(2.071)	(1.976)
Hamburguesa Nostra Franquicia S.L. (**) Madrid Wholesale and retail and restaurants of burgers and any other foods, operation of licenses and licensing and franchising with such activities	Hamburguesa Nostra, S.L.	100,00%	780	167	125	(637)	268
Intercervecera, S.L. (****) Las Chafiras (Santa Cruz de Tenerife) Retail sale of all kind of beverages and food	Damm Canarias, S.L.U.	72,00%	4	(429)	(333)	492	163
Maltería la Moravia, S.L. (*) Barcelona Preparation and sale of malt and derivatives	S.A.Damm	100,00%	3.000	2.322	1.697	8.010	12.707
Mascarell Comercial de Bebidas, S.L. (****) Barcelona Wholesale and retail, deposit, handling and transport of any kind of beverages and food.	Distribución Directa Integral, S.L.	100,00%	10.000	(371)	(280)	(461)	9.259
Minerva Global Services, S.L. (**) Barcelona Creation and operation of an Internet Virtual Market	S.A.Damm	100,00%	10	(287)	(225)	(2.055)	(2.270)
Nabrisa Distribuciones S.L. (****) Vilanova i la Geltrú (Barcelona) Wholesale and retail of any beverages and food and catering, home and commerce consumables	Distribución Directa Integral, S.L.	100,00%	87	(648)	(576)	718	229
Nostra Restauración S.L.U. (*) Madrid Wholesale and retail and restaurants of burgers and any other foods, operation of licenses and licensing and franchising with such activities	Hamburguesa Nostra, S.L.	100,00%	3.574	(464)	(274)	(3.122)	178
Pallex Iberia, S.L. (*) Barcelona Administrative, accounting and business management support services, and logistic and transport ancillary services	S.A.Damm	100,00%	28	(103)	(90)	533	472
Plataforma Continental, S.L. (**) Madrid Brewery and sale of beer, its residue and its derivatives	S.A.Damm	100,00%	6.664	(588)	(441)	(12.823)	(6.600)
Pumba Logistica S.L. (**) Madrid Transport activities operation and management	Corporación Económica Delta, S.A. Compañía de Explotaciones Energéticas, S.L.	99,95% 0,05%	2.000	(1.362)	(1.018)	10.994	11.975
Rodilla Sanchez, S.L. (*) Madrid Sandwiches catering and sale / Catering	Damm Restauración, S.L.	100,00%	13.954	1.989	782	13.880	28.615

(*) Companies audited by the auditor of the Parent Company.
(**) Non-audited companies.
(****) Companies audited by other auditor
(****) Half year information reported to CNMV

DAMM GROUP SUBSIDIARIES IN 2021

Name /Registered Office / Activity	Effective Interest		Thousand euros				
			Share Capital	Profit/(Loss)		Other Equity	Total Equity
	Holder	%		Operating	Net		
Rodilla Sanchez LLC (**) Miami (USA) Sandwiches catering and sale / Catering	Rodilla Sanchez, S.L.	100,00%	-	(1371)	(1657)	(1264)	(4.735)
Rumbosport, S.L. (**) Madrid Organization of tournaments and sport or cultural events of any kind. Creation and marketing of artistic and cultural contents of any kind.	Setpoint Events, S.A.	100,00%	3	9	9	111	123
Setpoint Events S.A. (**) Barcelona Organization of tournaments and sport or cultural events of any kind. Creation and marketing of artistic and cultural contents of any kind.	S.A.Damm	80,00%	188	(118)	(82)	7.671	7.777
Sociedad Anónima Distribuidora de Gaseosas, S.A. (**) Palma (Balearic Islands) Wholesale of any kind of beverages and food	Comercializadora Mallorquina de Begudes, S.L.	100,00%	61	55	(12)	(5)	43

(*) Companies audited by the auditor of the Parent Company.
(**) Non-audited companies.
(****) Companies audited by other auditor
(****) Half year information reported to CNMV

DAMM GROUP ASSOCIATES AND JOINT ARRANGEMENTS IN 2021

Name /Registered Office / Activity	% interest							
	Holder	%	Share Capital	Profit/(Loss) Operating	Profit/(Loss) Net	Other Equity	Total Equity
Bizkai Izarra Zerbituak, S.A. (****) Ortuella (Bizkaia) Wholesale of any kind of beverages and food. / Distribution.	Trade Eurofradis, S.L.	66,67%	660	(2)	6	(864)	(198)
Bizkaiko Edari Komertzialak S.L. (****) Barcelona Wholesale of any kind of beverages and food.	Distribución Directa Integral, S.L. Bizkai Izarra Zerbitzuak, S.A.	32,50% 35,00%	2.308	145	123	(75)	2.356
Comergrup, S.L. (****) Sant Quirze del Valles (Barcelona) Wholesale of any kind of beverages and food, marketing research and advice. / Distribution.	Distribución Directa Integral, S.L. Distriduidora de Begudes Movi, S.L. Distridam, S.L.	10,15% 8,12% 14,47%	378	(189)	(159)	236	455
Distribuciones Fransadis, S.L. (**) Albolote (Granada) Wholesale of any kind of beverages and food. / Distribution.	Distribución Directa Integral, S.L.	35,00%	47	(301)	(235)	279	91
Ebro Foods, S.A. (*****) Madrid Manufacture, preparation, marketing, investigation, import, export of all kind of food and dietary products / Food	Corporación Económica Delta, S.A	11,69%	92.319	203.058	238.629	1802.242	2.133.190
Estrella del Sol Services, S.A. (****) Fuengirola (Malaga) Wholesale of any kind of beverages and food. / Distribution.	Trade Eurofradis, S.L.	50,00%	60	526	388	702	1150
Estrella Disagrup, S.L. (****) Alberic (Valencia) Wholesale of any kind of beverages and food. / Distribution.	Trade Eurofradis, S.L.	50,00%	60	43	28	316	404
Estrella Huelva Services, S.A. (****) Huelva Wholesale of any kind of beverages and food. / Distribution.	Trade Eurofradis, S.L.	50,00%	120	93	59	(33)	146
Estrella Iruña Services, S.A. (****) Noain (Navarra) Wholesale of any kind of beverages and food. / Distribution.	Trade Eurofradis, S.L.	50,00%	60	203	136	891	1087
Estrella Vega Baja Services, S.L. (**) Alicante Wholesale of any kind of beverages and food. / Distribution.	Jap Alacant Serveis, S.A.	100,00%	60	-	-	464	524
Estrella Indal Services, S.A. (****) Huercal (Almería) Wholesale of any kind of beverages and food. / Distribution.	Trade Eurofradis, S.L.	50,00%	60	244	157	413	630
Estrella Madrid Services, S.A. (****) Martín de la Vega (Madrid) Wholesale of any kind of beverages and food. / Distribution.	Trade Eurofradis, S.L.	50,00%	60	317	170	1463	1693
Estrella Moncayo Services, S.A. (****) Zaragoza Wholesale of any kind of beverages and food. / Distribution.	Trade Eurofradis, S.L.	50,00%	60	249	177	1078	1315

(*) Companies audited by the auditor of the Parent Company.
(**) Non-audited companies.
(****) Companies audited by other auditor
(****) Half year information reported to CNMV

DAMM GROUP ASSOCIATES AND JOINT ARRANGEMENTS IN 2021

Name /Registered Office / Activity	% interest							
	Holder	%	Share Capital	Profit/(Loss)		Other Equity	Total Equity
				Operating	Net		
Euroestrellas Badalona, S.L. (****) Badalona (Barcelona) Wholesale of any kind of beverages and food. / Distribution.	Distribución Directa Integral, S.L.	10,00%	1.100	(233)	(196)	395	1.299
Jap Alacant Serveis, S.A. (****) Alicante Wholesale of any kind of beverages and food. / Distribution.	Trade Eurofradis, S.L.	50,00%	60	681	504	1.800	2.365
Plataforma Logistica Madrid S.L. (**) San Martín de la Vega (Madrid) Distribution of all kind of beverages and all kind of food, bricolage and drugstore products	DDI Nexia, S.L.U.	50,00%	30	-	-	(10)	20
	Estrella Madrid Services, S.A.	50,00%					
Quality Corn, S.A. (****) Almunia de San Juan (Huesca) Cereal and derivatives preparation and sale / Beverages	S.A.Damm	20,10%	2.000	386	359	669	3.028
Sein Izarra Zerbituak, S.L. (****) Oiartzaun (Guipuzkoa) Wholesale of any kind of beverages and food. / Distribution.	Trade Eurofradis, S.L.	49,10%	60	545	28	316	404
Serhs Distribució i Logística, S.L. (****) Pineda de Mar (Barcelona) Wholesale of any kind of beverages and food. / Distribution.	Distribución Directa Integral, S.L.	6,34%	1.067	(4.011)	(4.555)	15.289	11.801
Trade Eurofradis, S.L. (**) Manresa (Barcelona) Administrative management services / Distribution	Distribución Directa Integral, S.L.	50,00%	577	195	149	1.575	2.301

(*) Companies audited by the auditor of the Parent Company.
(**) Non-audited companies.
(****) Companies audited by other auditor
(****) Half year information reported to CNMV

DAMM GROUP SUBSIDIARIES IN 2020

Name /Registered Office / Activity	Effective Interest		Thousand euros				
	Holder	%	Share Capital	Profit/(Loss) Operating	Profit/(Loss) Net	Other Equity	Total Equity
Agama Manacor 249, S.L.U. (*) Palma (Balearic Islands) Exploitation of all kind of dairy business and manufacturing and selling all kind of food and beverages	S.A.Damm	100,00%	50	(2.125)	(1605)	(2.606)	(4.161)
Aguas de San Martín de Veri, S.A. (*) Bisaurri (Huesca) Water bottling and sale	Compañía Damm de Aguas, S.L.	99,59%	3.039	432	373	13.348	16.761
Alada 1850 S.L. (*) Barbera del vallès (Barcelona) Own premises management, management of the trademark "Jamaica Coffee Shop" rights on franchisees and management of securities and real estate	Rodilla Sanchez, S.L.	100,00%	396	(285)	(213)	3.464	3.647
Alfil Logistics, S.A. (*) Madrid Logistic activities operation and sale	S.A.Damm	60,00%	2.320	1594	1245	13.766	17.331
Artesania de la Alimentación S.L. (*) Madrid Manufacture and sale of food products for Rodilla stores chain	Rodilla Sanchez, S.L.	100,00%	913	599	540	5.527	6.980
Balear de Cervezas S.L. (**) Palma (Balearic Islands) Securities and financial assets holding	S.A.Damm	100,00%	5	-	-	4.995	5.000
Bebidas Ugalde, S.L. (****) Idizabal (Gipuzkoa) Wholesale of any kind of beverages and food	Damm Distribución Integral, S.L.	100,00%	163	(627)	(460)	1845	1548
Brasserie Estrella Damm Québec, Inc (**) Chambly (Quebec) Business services provision	S.A.Damm	100,00%	0	(38)	(38)	1	(36)
Cafés Garriga 1850 S.L (*) Barbera del vallès (Barcelona) Coffee, tea and substitutes preparation and sale	Damm Restauración, S.L.	100,00%	18	(389)	(331)	1289	976
Cafeteros desde 1933 S.L. (*) Dos Hermanas (Sevilla) Restaurants, bars and cafeterias operation or lease. Management of the brand "Café de Indias" rights and management of securities and real estate.	Rodilla Sanchez, S.L.	100,00%	966	(414)	(477)	(868)	(379)
Carbóniques Becdamm, S.L.(****) Andorra Wholesale of any kind of beverages and food	Damm Distribución Integral, S.L.	50,50%	3	101	84	499	586
Damm Canarias S.L. (**) Barcelona Wholesale and retail, deposit, handling and transport of any kind of beverages and food.	S.A.Damm	100,00%	5	66	(4)	53	54
Dayroveli S.L. (****) Barcelona Wholesale and retail, deposit, handling and transport of any kind of beverages and food.	Damm Distribución Integral, S.L.	100,00%	4.000	(1782)	(1408)	(1.127)	1466
Estrella del Sur Distribuciones Cerveceras, S.L. (****) Dos Hermanas (Sevilla) Wholesale of any kind of beverages and food	Licavisa, S.L.	100,00%	3	(834)	(687)	201	(482)
Cerbeleva, S.L. (****) Espinardo (Murcia) Wholesale of any kind of beverages and food	Damm Distribución Integral, S.L.	80,00%	521	(1862)	(1423)	5.931	5.029
Cervezas Calatrava S.L. (****) Ciudad Real Wholesale of any kind of beverages and food	Licavisa, S.L.	100,00%	100	(240)	(197)	(21)	(117)
Cervezas Damm Internacional, S.L. (**) Barcelona Acquisition, management, transfer, disposal, operation and holding of securities, shares, interest and other capital or equity securities.	S.A.Damm	100,00%	50	(1)	1	102	153

(*) Companies audited by the auditor of the Parent Company.
(**) Non-audited companies.
(****) Companies audited by other auditor
(****) Half year information reported to CNMV

DAMM GROUP SUBSIDIARIES IN 2020

Name /Registered Office / Activity	Effective Interest		Thousand euros				
	Holder	%	Share Capital	Profit/(Loss) Operating	Profit/(Loss) Net	Other Equity	Total Equity
Cervezas Victoria Málaga, S.L. (****) Malaga Wholesale of any kind of beverages and food	Licavisa, S.L.	100,00%	5	(523)	(412)	(225)	(631)
Cervezas Victoria 1928, S.L. (**) Malaga Brewery and sale of beer and derivatives	Holding Cervecero Damm, S.L.	100,00%	3	(152)	(101)	(829)	(926)
Comercial Distribuidora de Cervezas del Noreste, S.L. (****) Barcelona Wholesale of any kind of beverages and food	Licavisa, S.L.	100,00%	33	(412)	(324)	1.660	1.369
Comercial Mallorquina de Begudes, S.L. (*) Barcelona Wholesale of any kind of beverages and food	Damm Distribución Integral, S.L.	100,00%	4.000	(4.440)	(3.350)	5.950	6.601
Comercial Plomer Distribucions S.L. (**) Mallorca Purchase, sale, distribution and marketing of all kind of beverages and food. Haulage of any kind of goods.	Damm Distribución Integral, S.L.	100,00%	423	56	40	459	922
Compañía Cervecera Damm, S.L. (*) Barcelona Brewery and sale of beer and derivatives	Holding Cervecero Damm, S.L.	100,00%	20.005	2.670	1.427	160.079	181.512
Compañía Damm de Aguas, S.L. (**) Barcelona Acquisition, management, transfer, disposal, operation and holding of securities, shares, interest and other capital or equity securities.	S.A.Damm	100,00%	30.421	(2)	(428)	(6.979)	23.013
Compañía de Explotaciones Energéticas, S.L. (*) Barcelona	S.A.Damm	100,00%	14.358	121	251	4.966	19.576
Corporación Económica Delta, S.A. (*) Barcelona Lease, use and operation of real estate and holding of securities and financial assets	S.A.Damm	99,99%	59.436	(1.685)	9.620	36.922	105.978
Crouchback Investments, LTD (**) London (United Kingdom) Securities and financial assets holding	Corporación Económica Delta, S.A.	100,00%	2.254	(13)	679	(510)	2.423
Damm Atlántica S.A. (*) Barcelona Business services provision	S.A.Damm	100,00%	61	(12)	5	455	521
Damm Brewery UK, L.T.D (**) London (United Kingdom) Business services provision	S.A.Damm	100,00%	0	170	114	251	366
Damm Brewery Sweden AB (**) Stockholm (Sweden) Business services provision	S.A.Damm	100,00%	8	19	13	53	74
Damm Brewery (Australia) PTL LTD (**) Sidney (Australia) Business services provision	S.A.Damm	100,00%	0	(66)	(52)	158	106
Damm Cuba, S.L. (**) Barcelona Wholesale of any kind of beverages and food	S.A.Damm	100,00%	900	(39)	(24)	(375)	502
Damm Distribución Integral, S.L. (**) (Barcelona) Securities and financial assets holding	S.A.Damm Corporación Económica Delta, S.A.	99,10% 0,89%	5.585	(2.562)	(11.769)	1.012	(5.173)
Damm Innovación, S.L. (**) Barcelona Securities holding	S.A.Damm	100,00%	12.177	(0)	(411)	(1.690)	10.076
Damm Portugal Unipersonal L.D.A (**) Santarem (Portugal) Wholesale of any kind of beverages and food and mineral water sources operation	S.A.Damm	100,00%	5	(273)	(216)	(414)	(625)

(*) Companies audited by the auditor of the Parent Company.
(**) Non-audited companies.
(****) Companies audited by other auditor
(****) Half year information reported to CNMV

DAMM GROUP SUBSIDIARIES IN 2020

Name /Registered Office / Activity	Effective Interest		Thousand euros				
	Holder	%	Share Capital	Profit/(Loss) Operating	Profit/(Loss) Net	Other Equity	Total Equity
Damm Restauración, S.L. (**) Barcelona Acquisition, management, transfer, disposal, operation and holding of securities, shares, interest and other capital or equity securities.	S.A.Damm	100,00%	8.819	(909)	3.020	36.420	48.259
Damm Services Corporation (**) Raleigh (Estados Unidos)	S.A.Damm	100,00%	1413	(6)	(6)	(1362)	44
Dismenorca S.L. (****) Ciutadella (Menorca) Wholesale of any kind of beverages and food	Damm Distribución Integral, S.L.	51,00%	323	(277)	(209)	4.373	4.487
Distridam, S.L. (****) Gava (Barcelona) Wholesale of any kind of beverages and food	Damm Distribución Integral, S.L.	75,30%	213	56	(192)	16.268	16.289
Distrialmo, S.L. (****) Barcelona Wholesale of any kind of beverages and food	Damm Distribución Integral, S.L.	90,00%	108	(245)	(230)	899	777
Distriduidora de Begudes Movi, S.L. (****) Martorelles (Barcelona) Wholesale of any kind of beverages and food	Damm Distribución Integral, S.L.	91,10%	82	(835)	(659)	1726	1150
El Obrador De Hamburguesa Nostra S.L. (*) Madrid Manufacturing and marketing of any kind of meat products, particularly burgers	Hamburguesa Nostra, S.L.	100,00%	3	94	68	(675)	(604)
Envasadora Mallorquina de Begudes, S.L. (*) Madrid Wholesale of any kind of beverages and food	Compañía Damm de Aguas, S.L.	100,00%	50	(1344)	(1254)	(538)	(1742)
Estrella Damm Chile SpA (**) Santigal (Chile) Wholesale of any kind of beverages and food	Cervezas Damm Internacional, S.L.	100,00%	19	20	19	12	49
Estrella Damm Guinea Ecuatorial S.L. (**) Malabo (Equatorial Guinea) Business services provision	Cervezas Damm Internacional, S.L.	65,00%	8	9	6	2	16
Estrella Damm Consulting (Shanghai) Co. Ltd. (****) Shanghai (China) Business services provision	S.A.Damm	100,00%	44	-	-	(44)	0
Estrella Damm Services Canada, Inc.(**) Vancouver (Canada) Business services provision	S.A.Damm	100,00%	7	29	21	72	101
Estrella Damm Trading Co, Ltd (****) Shanghai (China) Wholesale of any kind of beverages and food	S.A.Damm	100,00%	114	(354)	(189)	(1199)	(1274)
Estrella Damm US Corporation (**) Florida (USA) Business services provision	S.A.Damm	100,00%	0	163	125	268	393
Estrella de Levante Fábrica de Cerveza, S.A. (*) Espinardo (Murcia) Brewery and sale of beer and derivatives	Holding Cervecero Damm, S.L.	100,00%	7.870	2.077	1380	5.471	14.722
Mascarell Comercial de Bebidas, S.L. (****) Barcelona Wholesale and retail, deposit, handling and transport of any kind of beverages and food.	Damm Distribución Integral, S.L.	100,00%	10.000	(555)	(421)	(41)	9.539
Expansión DDI Garraf S.L. (**) Barcelona Wholesale and retail, deposit, handling and transport of any kind of beverages and food.	Damm Distribución Integral, S.L.	100,00%	5	-	-	-	5

(*) Companies audited by the auditor of the Parent Company.
(**) Non-audited companies.
(****) Companies audited by other auditor
(****) Half year information reported to CNMV

DAMM GROUP SUBSIDIARIES IN 2020

Name /Registered Office / Activity	Effective Interest		Thousand euros				
	Holder	%	Share Capital	Profit/(Loss) Operating	Profit/(Loss) Net	Other Equity	Total Equity
Distribuidora de Begudes Marina Alta (****) Barcelona Wholesale and retail, deposit, handling and transport of any kind of beverages and food.	Damm Distribución Integral, S.L.	100,00%	5	(586)	(501)	(64)	(560)
Font Salem, S.L. (*) Salem (Valencia) Production, bottling and sale of soft drinks and beer	S.A.Damm Crouchback Investments, Ltd.	96,30% 3,70%	17.939	37.524	30.676	79.610	128.226
Font Salem Holding, S.L. (**) Salem (Valencia) Acquisition, management, transfer, disposal,	Font Salem, S.L.	100,00%	2.250	(1)	14.830	13.352	30.432
Font Salem Investimentos SGPS Unipessoal LDA (****) Santarem (Portugal) Acquisition, management, transfer, disposal, operation and holding of securities, shares, interest and other capital or equity securities.	Font Salem Holding, S.L.	100,00%	5	(2)	8.233	74.687	82.925
Font Salem Portugal, S.A. (****) Santarem (Portugal) Brewery and sale of beer and derivatives	Font Salem Investimentos, SGPS	100,00%	2.050	9.088	8.235	72.631	82.916
Friosevinatural, S.L. (**) Dos Hermanas (Sevilla) Product distribution for own stores and franchisees	Cafeteros desde 1933, S.L.	100,00%	145	(22)	(19)	136	262
Gasteiz Banaketa Integrala S.L. (****) Barcelona Wholesale of any kind of beverages and food	Damm Distribución Integral, S.L.	90,00%	2.555	(446)	(367)	(241)	1.947
Gestión Fuente Liviana, S.L. (*) Huerta del Marquesado (Cuenca) Marketing of mineral water and beverages	Compañía Damm de Aguas, S.L.	100,00%	11	1.751	1.418	17.673	19.103
Goethe, S.L. (**) Pobla (Balearic Islands) Wholesale of any kind of beverages and food	Comercial Mallorquina de Begudes, S.L.	100,00%	419	(33)	(1)	1.729	2.147
Hamburguesa Nostra S.L. (**) Madrid Wholesale and retail and restaurants of burgers and any other foods, operation of licenses and licensing and franchising with such activities	Damm Restauración, S.L.	83,30%	216	30	(1.361)	(720)	(1.865)
Hamburguesa Nostra Franquicia S.L. (**) Madrid Wholesale and retail and restaurants of burgers and any other foods, operation of licenses and licensing and franchising with such activities	Hamburguesa Nostra, S.L.	100,00%	780	113	73	(710)	143
Holding Cervecero Damm, S.L. (*) Barcelona Acquisition, management, transfer, disposal, operation and holding of securities, shares, interest and other capital or equity securities.	S.A.Damm	100,00%	21.905	(4)	(71)	246.151	267.986
Intercervecera, S.L. (****) Las Chafiras (Santa Cruz de Tenerife) Retail sale of all kind of beverages and food	Damm Canarias, S.L.U.	51,00%	4	(472)	(231)	95	(132)
Licavisa, S.L. (****) San Martín de la Vega (Madrid) Retail sale of all kind of beverages and food	Damm Distribución Integral, S.L.	100,00%	364	(370)	(386)	5.130	5.108
Maltería la Moravia, S.L. (*) Barcelona Preparation and sale of malt and derivatives	Holding Cervecero Damm, S.L.	100,00%	3.000	325	249	7.776	11.025
Minerva Global Services, S.L. (**) Barcelona Creation and operation of an Internet Virtual Market	Osiris Tecnología y Suministros Hosteleros, S.L.	100,00%	7.578	(161)	(128)	(9.645)	(2.195)
Nabrisa Distribuciones S.L. (****) Vilanova i la Geltrú (Barcelona) Wholesale and retail of any beverages and food and catering, home and commerce consumables	Damm Distribución Integral, S.L.	100,00%	87	(335)	(263)	981	805

(*) Companies audited by the auditor of the Parent Company.
(**) Non-audited companies.
(****) Companies audited by other auditor
(****) Half year information reported to CNMV

DAMM GROUP SUBSIDIARIES IN 2020

Name /Registered Office / Activity	Effective Interest		Thousand euros				
	Holder	%	Share Capital	Profit/(Loss) Operating	Profit/(Loss) Net	Other Equity	Total Equity
Nostra Restauración S.L.U. (*) Madrid Wholesale and retail and restaurants of burgers and any other foods, operation of licenses and licensing and franchising with such activities	Hamburguesa Nostra, S.L.	100,00%	3.574	(1920)	(1524)	(1598)	452
Pallex Iberia, S.L. (*) Barcelona Administrative, accounting and business management support services, and logistic and transport ancillary services	S.A.Damm	100,00%	28	125	6	533	567
Pijuan Fuertes Distribucions, S.L. (**) Sant Just Desvern (Barcelona) Wholesale and retail of any beverages and food and catering, home and commerce consumables	Distridam, S.L.	100,00%	60	(16)	(12)	687	735
Pijuan Logística, S.L. (**) Sant Just Desvern (Barcelona) Wholesale and retail of any beverages and food and catering, home and commerce consumables	Distridam, S.L.	100,00%	9	24	18	548	575
Plataforma Continental, S.L. (**) Madrid Brewery and sale of beer, its residue and its derivatives	S.A.Damm	100,00%	6.664	(440)	(278)	(12.544)	(6.159)
Pumba Logistica S.L. (**) Madrid Transport activities operation and management	Corporación Económica Delta, S.A. Compañía de Explotaciones Energéticas, S.L.	99,95% 0,05%	2.000	(3.046)	(2.366)	13.360	12.994
Rodilla Sanchez, S.L. (*) Madrid Sandwiches catering and sale / Catering	Damm Restauración, S.L.	100,00%	13.954	(2.886)	(5.255)	24.563	33.262
Rodilla Sanchez LLC (*) Miami (USA) Sandwiches catering and sale / Catering	Rodilla Sanchez, S.L.	100,00%	-	(1371)	(1657)	(1814)	(3.471)
Rumbosport, S.L. (**) Madrid Organization of tournaments and sport or cultural events of any kind. Creation and marketing of artistic and cultural contents of any kind.	Setpoint Events, S.A.	100,00%	3	44	29	82	114
Setpoint Events S.A. (**) Barcelona Organization of tournaments and sport or cultural events of any kind. Creation and marketing of artistic and cultural contents of any kind.	S.A.Damm	100,00%	150	(2.317)	(1752)	(9.161)	(10.763)
Sociedad Anónima Distribuidora de Gaseosas, S.A. (**) Palma (Balearic Islands) Wholesale of any kind of beverages and food	S.A.Damm	100,00%	61	34	(8)	2	55
The Wine List S.L. (**) Madrid Marketing of wine and derivates or ancilllary or related products	Damm Restauración, S.L.	100,00%	180	(259)	(244)	256	192

(*) Companies audited by the auditor of the Parent Company.
(**) Non-audited companies.
(****) Companies audited by other auditor
(****) Half year information reported to CNMV

DAMM GROUP ASSOCIATES AND JOINT ARRANGEMENTS IN 2020

Name /Registered Office / Activity	% interest		Share Capital	Profit/(Loss)		Other Equity	Total Equity
	Holder	%		Operating	Net		
Bizkai Izarra Zerbituak, S.A. (****) Ortuella (Bizkaia) Wholesale of any kind of beverages and food. / Distribution.	Trade Eurofradis, S.L.	66,67%	495	(3)	11	(713)	(207)
Bizkaiko Edari Komertzialak S.L. (****) Barcelona Wholesale of any kind of beverages and food.	Damm Distribución Integral, S.L. Bizkai Izarra Zerbitzuak, S.A.	32,50% 35,00%	2.308	(244)	(191)	116	2.233
Comergrup, S.L. (****) Sant Quirze del Valles (Barcelona) Wholesale of any kind of beverages and food, marketing research and advice. / Distribution.	Damm Distribución Integral, S.L. Distriduidora de Begudes Movi, S.L. Pijuan Fuertes Distribuciones, S.L.	10,15% 8,12% 14,47%	378	10	1	235	614
Cortsfood S.L.(**) Sant Cugat del Valles (Barcelona) Operation of catering establishments. Manufacture and preparation of all kind of food.	Damm Restauración, S.L.	50,00%	20	(137)	(137)	540	423
Distribuciones Fransadis, S.L. (**) Albolote (Granada) Wholesale of any kind of beverages and food. / Distribution.	Damm Distribución Integral, S.L.	35,00%	47	(191)	(179)	583	451
Ebro Foods, S.A. (*****) Madrid Manufacture, preparation, marketing, investigation, import, export of all kind of food and dietary products / Food	Corporación Económica Delta, S.A	11,69%	92.319	242.623	192.415	1673.064	1957.798
Estrella del Sol Services, S.A. (****) Fuengirola (Malaga) Wholesale of any kind of beverages and food. / Distribution.	Trade Eurofradis, S.L.	50,00%	60	339	248	462	770
Estrella Disagrup, S.L. (****) Alberic (Valencia) Wholesale of any kind of beverages and food. / Distribution.	Trade Eurofradis, S.L.	50,00%	60	(52)	(37)	312	335
Estrella Huelva Services, S.A. (****) Huelva Wholesale of any kind of beverages and food. / Distribution.	Trade Eurofradis, S.L.	50,00%	120	85	60	(78)	102
Estrella Iruña Services, S.A. (****) Noain (Navarra) Wholesale of any kind of beverages and food. / Distribution.	Trade Eurofradis, S.L.	50,00%	60	(34)	(38)	940	962
Estrella Vega Baja Services, S.L. (**) Alicante Wholesale of any kind of beverages and food. / Distribution.	Jap Alacant Serveis, S.A.	100,00%	60	-	-	472	532
Estrella Indal Services, S.A. (****) Huercal (Almería) Wholesale of any kind of beverages and food. / Distribution.	Trade Eurofradis, S.L.	50,00%	60	110	68	493	621
Estrella Madrid Services, S.A. (****) Martín de la Vega (Madrid) Wholesale of any kind of beverages and food. / Distribution.	Trade Eurofradis, S.L.	50,00%	60	(21)	(143)	1595	1512
Estrella Moncayo Services, S.A. (****) Zaragoza Wholesale of any kind of beverages and food. / Distribution.	Trade Eurofradis, S.L.	50,00%	60	(33)	(43)	(1118)	(1101)
Euroestrellas Badalona, S.L. (****) Badalona (Barcelona) Wholesale of any kind of beverages and food. / Distribution.	Damm Distribución Integral, S.L.	10,00%	1100	327	224	315	1639

(*) Companies audited by the auditor of the Parent Company.
(**) Non-audited companies.
(****) Companies audited by other auditor
(****) Half year information reported to CNMV

DAMM GROUP ASSOCIATES AND JOINT ARRANGEMENTS IN 2020

Name /Registered Office / Activity	% interest		Share Capital	Profit/(Loss)		Other Equity	Total Equity
	Holder	%		Operating	Net		
Grupo Cacaolat, S.L. (****) Esplugues de Llobregat (Barcelona) Manufacture and sale of shakes, dairy/beverages	S.A.Damm	50,00%	10.000	(6.606)	(6.131)	25.050	28.919
Jap Alacant Serveis, S.A. (****) Alicante Wholesale of any kind of beverages and food. / Distribution.	Trade Eurofradis, S.L.	50,00%	60	502	373	1429	1862
Otegui Izarra, S.L. (****) Alicante Wholesale of any kind of beverages and food. / Distribution.	Sein Izarra Zerbituak, S.L.	50,00%	60	(51)	(39)	(95)	(74)
Plataforma Logistica Madrid S.L. (**) San Martín de la Vega (Madrid) Distribution of all kind of beverages and all kind of food, bricolage and drugstore products	Licavisa, S.L. Estrella Madrid Services, S.A.	50,00% 50,00%	30	-	-	(10)	20
Quality Corn, S.A. (****) Almunia de San Juan (Huesca) Cereal and derivatives preparation and sale / Beverages	S.A.Damm	20,10%	2.000	360	335	481	2.816
Sein Izarra Zerbituak, S.L. (****) Oiartzaun (Guipuzkoa) Wholesale of any kind of beverages and food. / Distribution.	Trade Eurofradis, S.L.	49,10%	60	15	13	2.220	2.293
Serhs Distribució i Logística, S.L. (****) Pineda de Mar (Barcelona) Wholesale of any kind of beverages and food. / Distribution.	Damm Distribución Integral, S.L.	6,34%	1067	2.023	1341	13.952	16.360
Trade Eurofradis, S.L. (**) Manresa (Barcelona) Administrative management services / Distribution	Damm Distribución Integral, S.L.	50,00%	577	(76)	317	1564	2.458
United States Beverages LLC (****) Stamford Beer and other spirits distribution / Distribution	S.A.Damm	40,83%	-	3.034	2.820	(4.254)	(1434)

(*) Companies audited by the auditor of the Parent Company.
(**) Non-audited companies.
(****) Companies audited by other auditor
(****) Half year information reported to CNMV

DAMM GROUP DIRECTORS’ REPORT

In 2021, Damm Group has achieved solid results, recovering pre-pandemic levels, having strengthened its financial position and maintained its employment figures. Such activity levels and results have been achieved in the second year of the coronavirus pandemic, which has continued to have a significant impact on health, economic and social aspects, especially in the hospitality sector, where the Group carries out a large part of its operations.

In that sense, the health containment measures and restrictions on free movement implemented by the public authorities have had an unequal impact on the economy by geographical area, economic activity and period of the year, as the successive waves of contagion have increased the spread of the virus.

Our main market, Spain, is among the most affected economies. And although the fall in GDP since the start of the health crisis compared to other European countries has moderated in this financial year 2021, future growth expectations have been lowered by the Bank of Spain and international organisations such as the Organisation for Economic Co-operation and Development (OECD).

These downward revisions make it all the more necessary to accelerate the implementation of Next Gen funds, which will partly offset the adverse effects on growth caused by bottlenecks in the supply chain, as well as the increase in raw material prices, energy and transport costs, which already had worrying effects on inflation worsened by the war between Russia and Ukraine.

In this challenging environment for our industry, the consolidated revenues of Damm Group grew by 21.5% compared to financial year 2020 and by 7.5% compared to financial year 2019, the last pre-pandemic year.

The Group's sales volumes experienced significant increases in all its products compared to the past financial year 2020. In beer, the volume has reached that of the level the last pre-pandemic year 2019, maintaining the volumes invoiced in the food channel in 2020, a year in which there was already a significant increase due to the changes in consumption patterns resulting from the confinements. Also noteworthy in this recovery in activity levels are the Group's operations in international markets with significant growth in volume and notoriety, especially in the United Kingdom, the United States, Canada and China, which, alongside the rest of the countries, currently total more than 250 employees dedicated exclusively to international activities. As a result, the change in the volume of beer produced in 2021 has been higher than the growth of the market and reached 19.33 million Hl.

With regard to production costs, these have generally increased having a very negative impact. Our raw material costs have increased significantly, especially barley and malt, as well as the cost of materials, with a significant increase in aluminium. This increase in the cost of materials could be mitigated by the shift in the mix from non-returnable products to lower-cost formats.

The increase in energy prices had a very negative impact and was only slightly offset by the improvements in the energy efficiency ratios of the Group's production plants. Similarly, logistics costs have increased as a result of higher fuel prices and the greater geographical dispersion in deliveries and internationalisation.

In 2021, despite these cost increases, profitability levels have been maintained thanks to the constant improvement in the productivity of all production plants.

On the other hand, general operating expenses have increased in line with the increase in activity, recovering levels of investment in product dispensers, marketing, trade-marketing and sponsorship of events with significant media coverage, which reinforce the Group's firm commitment to the national and international development of its brands.

During financial year 2021, the Group has acquired the 50% interest in the share capital of Cacaolat that the Group did not controlled yet. Its product portfolio, which includes iconic brands such as Cacaolat and Letona, makes it one of the reference groups in the dairy sector. The company is the market leader in milkshakes and milk in the catering channel; and has a strong national presence in the food channel as the second brand in milkshakes - being the brand that has grown the most in the last two years - and the leader in fresh milk. This acquisition will allow us to better manage the dairy business in the Balearic Islands, which operates under the brands Agama and Lacao.

The figures achieved in 2021 confirm our leading position in the beverage sector in the Iberian Peninsula, and as the leading brewer in Spain and Portugal with a production share of 26%.

These results and the Group's solid financial position show that, in a context of extraordinary difficulty, the Group has once again been able to adapt to the circumstances by responding with actions aimed at:

1. Prioritise and ensure the health and safety of its employees, customers and suppliers in their dealings with the company.

2. Ensure continuity of operations to continue supplying its products to the market.

3. Protect the financial soundness of the Group's balance sheet.

4. Adapt the level of expenditure and investment to the new circumstances.

5. Support our customers, distributors and catering establishments.

6. Reaffirm our commitment to sustainability.

7. To continue with the internationalisation and development of our brands.

All this responds to Damm's main objective which is none other than to be a global beverage group that markets and distributes its products in more than 130 countries with constant and profitable growth, ensuring sustainability and commitment to all its stakeholders (staff, customers and consumers, shareholders, suppliers, and society in general), and with a clear action to protect the environment.

1. Profit for financial year 2021

The consolidated results for the financial years 2021 and 2020 (in thousands of euros) are comparatively presented below:

Consolidated results	2021	2020	DIFFERENCE
Consolidated revenue	**1,488,925**	**1,225,450**	**21.5%**
EBIT	**101,576**	**34,755**	**192.3%**
NET PROFIT ATTRIBUTED TO THE PARENT COMPANY	**121,373**	**40,509**	**199.6%**
BASIC EARNINGS PER SHARE	**0.46**	**0.16**	**187.5%**

Equity and financial position

At 31 December 2021 the Group has reached a Net Equity of EUR 1,078 million, 7.6% more than the previous year.

The Group maintains a solid financial position thanks largely to the resources generated by the business itself. Existing cash at 31 December 2021 and the sustainability of the cash generation of the business allow largely to meet the debt service and the development of projects that are considered a priority in the current situation.

In this regard, the Group presents the following amounts corresponding to net financial debt in the consolidated balance sheet at 31 December 2021 and 2020:

	Thousand euros	
	2021	**2020**
Debt with credit institutions	(294,912)	(215,630)
Other non-current financial liabilities	(21,569)	(3,594)
A) Non-current financial debt	**(316,481)**	**(219,224)**
Debt with credit institutions	(29,538)	(49,204)
Other current financial liabilities	(1,562)	(1,201)
B) Current financial debt	**(31,100)**	**(50,405)**
Financial debt A+B	**(347,581)**	**(269,629)**
Bonds and other securities	(159,100)	(172,856)
Cash and cash equivalent	253,146	225,924
Other current financial assets	2,285	3,356
Treasury shares and equity investments	49,744	50,394
Net financial debt	**(201,506)**	**(162,811)**

As of 31 December 2021 the Group companies had undrawn credit facilities for the amount of EUR 405 million.

As part of Damm's commitment to further reduce its environmental impacts on the environment, the organisation has signed sustainable financing for EUR 200 million with a number of financial institutions to further strengthen its commitment. This financing will be linked to the achievement of a series of sustainability objectives, such as reducing the weight of non-recoverable waste generated each year in terms of hectolitres produced, and generating more renewable energy for self-consumption from the production centres.

The Group has implemented supplier payment conditions focused on compliance with the measures adopted by the Act on Late Payments (Act 3/2004 of 29 December) as amended, promoting measures to support entrepreneurs, stimulate growth and create employment (Act 11/2013 of 26 July) which establishes a maximum legal term for payment to suppliers. The information required by Act 31/2014 of 3 December is detailed in Note 17. In this regard, the Group will continue to implement policies that enable it to maintain the payment period established in the laws in force.

2. Expected development of the Group

The current favourable evolution of the pandemic is leading to a progressive opening and a gradual easing of restrictions. These factors could have a positive impact on the economy and the sectors in which the Company operates.
However, some uncertainty will continue during the first half of 2022 and we may see some impacts resulting from this uncertainty.

On the other hand, inflationary pressures and supply chain tensions will have a very negative impact on the costs of raw materials, materials, energy and transportation of our products. The conflict situation in Ukraine will exacerbate these tensions and add to difficulties in accessing certain supplies.

The Group will continue to make every effort to maximise the positive consequences of the remission of the pandemic and to minimise the risks associated with the inflationary phase and the difficulty of access to supplies in which we are immersed, by monitoring its plans, adopting corrective measures if necessary, and with constant monitoring by the Directors and management of the evolution of the situation.

Sales and earnings growth

Volume development in the coming year is expected to go upwards according to the prospects of consumption growth in all categories and segments/channels, the development of international activities and the almost complete recovery of the catering channel.

The Group is expected to maintain its current level of market share by continuing to invest heavily in marketing, trade-marketing and sponsoring.

This evolution in sales and earnings requires the development of the following strategic guidelines:

- Profitable and sustainable growth, always putting our people at the centre.
- Maximise the return on the industrial investments made to date to increase capacity within the framework of the Strategic Plan, increasing productivity and efficiency,
- A clear focus on the customer (both internal and external) to maximise quality in each and every one of the Group's activities,
- Operational excellence in all areas of the company (production, logistics and sales/commercial),
- Commitment to constant innovation and creativity as a form of differentiation in all business segments of the Group,
- Progress in the Group internationalization process in all the activities.
- Digital Transformation as a factor boosting our competitiveness and the cultural change required to adapt to new ways of relating to markets.
- The development of the beer business in geographical areas with less presence, promoting own brands, with special emphasis on a commitment to reach international markets through agreements with leading multinational companies,
- Development of the distribution business in cooperation with our wholesale partners,
- Vertical integration in businesses that are part of the value chain of the Group's main business: last mile distribution, F&B, logistics, dairy business; and,
- Active management of surplus for reinvesting in business or activities that contribute to the Group core businesses both at home and abroad.

Industrial investments

The Group's main ongoing projects consist of various investments for a significant expansion of the breweries, several projects to improve logistics and operations, as well as the refit and improvement of facilities at the Group's corporate headquarters in Barcelona.

Thanks to these investments, improvements in efficiency and productivity are achieved that allow for the absorption of increases in the costs of some production factors and the constant effort in innovation and development of new products. This innovative and development effort, together with constant marketing and sponsoring activity, is essential in a increasingly sophisticated market.

In this regard, it is worth noting that from May 2022 the El Prat factory will start operating a new can packaging line, which will directly create 36 jobs, to which 14 will be added in the factory, by which 50 new jobs are expected in the factory by 2022. This new line will package all the company's brands in order to meet the growing demand for this format.

This new production line is located on land adjacent to the current factory, occupying a surface area of 11,600m2 and has required an investment of EUR 25 million. In addition to the packaging line, a new auxiliary building has also been built and the system for loading and unloading tanks for both the beer drive and export markets has been relocated.

The new can line is equipped with state-of-the-art technology and energy efficiency. In addition, all cans coming off this new production line are ASI (Aluminium Stewardship Initiative) Performance Standard and Chain of Custody Standard certified, a double certification that guarantees the highest environmental, ethical and social standards for the entire aluminium chain, from production to can making, brewing and recycling.

Environment

Circularity, a strategic pillar of Damm's business, represents the Group's commitment to sustainability throughout the entire process, from the selection of ingredients from local farmers to packaging, including malting, fermentation and maturation.

As part of its policies to respect and protect the environment, the Group has developed environmental prevention plans which, for several years now, have led to, among other results.

- The progressive elimination of plastic:

In this regard, it should be noted that in financial year 2021, the decorated plastic of the can packs has been replaced with packaging made from cardboard from sustainably and responsibly managed forests, a project that involves the reduction of 100 tonnes of plastic per year. These new packs are PEFC certified, guaranteeing that the cardboard used comes from sustainably managed forests and controlled sources.

This project is in addition to the brand's initiatives to achieve more eco-sustainable packaging, such as the elimination in 2020 of the plastic rings used in the packaging of cans with the implementation of a new packaging system made from fully biodegradable materials, which means a reduction of more than 260 tonnes of plastic per year.

As a result, the company's drive to eco-design packaging has resulted in a reduction of around 360 tonnes of plastic each year.

- Commitment to recycling:

The Group's involvement with circular economy is clearly evidenced by its collaboration with the main entities in charge of waste management and recycling. In this regard, the presence of our CEO, Jorge Villavecchia, in the presidency of Ecovidrio, a non-profit organisation responsible for the management of glass packaging waste recycling in Spain, on behalf of Cerveceros de España, an association that brings together the main national beer producers, is noteworthy.

The Group also works closely with Ecoembes, the non-profit organisation that coordinates the recycling of light household packaging in Spain. Last year, Ecoembes managed to recycle more than 80% of the packaging that its member companies put on the market, 15 points more than required by EU regulations. In Damm's case, it should be noted that 100% of its packaging is recyclable, and more than half of its beer packaging is reusable.

The Group also reintroduces 97% of the waste generated at its production plant into the value chain, as well as 100% of the bagasse resulting from the cooking process of barley malt and rice during the brewing process, which it uses as feed for cows at the dozens of farms with which it collaborates.

- Maximising energy efficiency year after year:

  The Group has been increasing the efficiency of its operations to reduce its environmental footprint. On the one hand, it has boosted energy and water efficiency at its facilities, where 100% of the electricity used is certified green. The Group has invested in efficient generation sources or in sources based on renewable energies, such as cogeneration, trigeneration from biogas or photovoltaic solar energy. As a result, it uses 45% less energy for the production of each hectolitre of beer than ten years ago

  In total, the Group has reduced its CO2 emissions by nearly 60%. The initiatives aimed at reducing emissions from its logistics were recognised in 2020 by the association of manufacturers and distributors Aecoc, with its first Lean & Green Star. In particular, Damm reduced its CO2 emissions from its logistics activity by more than 20% between 2016 and 2019 thanks to an action plan focused on energy reduction, transformation of the vehicle fleet, collaborative transport and training in best practices internally.

3. Events after the balance sheet date

No significant events occurred after the year end.

4. Main risks associated with the activity

By the very nature of the business, risks are concentrated mainly in three areas:

• Food and environmental safety, a specific responsibility of the Quality Management, which reports regularly to the General Manager and the latter to the Executive President.

• Customers credit risk, a responsibility of the Risk Committee, which directly reports to the Chief Executive Office and the latter to the Executive President.

• Industrial safety, relating to the integrity of the Company's business assets, which is the responsibility of the Production Department, which reports directly to the Deputy Chief Operations Officer and the latter to the General Manager and the Executive President.

In all the processes and in line with the certification standards, which the Group has consolidated, mechanisms are included aimed at identifying, quantifying and covering risk situations.

Given the presence on the Board of Directors of significant shareholders and the frequency of its meetings, the Board closely monitors situations that may pose a significant risk and the measures taken in this regard.

5. Main financial risks and use of financial instruments

Main financial risks

Main financial risks are described in Note 2.3 of the consolidated financial statements.

6. Research and development and technological innovation activities

The Group research and development and technological innovation activities during financial year 2021 fall in the following categories: Development of new products, Design of containers and packaging, Improvement of industrial processes, Efficiency in the consumption of raw materials and materials.

The Group has invested in research and development and technological innovation in these fields a total amount of EUR 7.8 million.

To develop these activities the Group has two-way cooperation agreements with several entities both public (universities) and private (technological centres).

7. Acquisition of own shares

Treasury shares transactions are described in Note 12.4 of the consolidated financial statements.

8. Statement of non-financial information

The Statement of non-financial information on non-financial and diversity matters required by Act 11/2018 of 28 December, amending the Commerce Code and the Compiled Text of the Companies Act approved by Royal Decree-Law 1/2010 of 2 July and Act 22/2015 of 20 July on Accounts Audit, is enclosed as an Schedule to this Consolidated Management Report and is part thereof.